| | | | ** PUBLIC DISCLOSURE COPY ** | | OMP No. 1545 0047 |
|--|-------------------------|--------------------|---|--|---------------------------------------|
| Form 9900 Department of the Treasury Internal Revenue Service | | | Return of Organization Exempt From | | OMB No. 1545-0047 |
| | | | Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (ex | | |
| | | | Do not enter social security numbers on this form as it may Go to www.irs.gov/Form990 for instructions and the lates | | Open to Public Inspection |
| | | | | SEP 30, 2019 | mopoodon |
| Bc | heck if | C Name o | f organization | D Employer identified | cation number |
| _ | Addre | | | | |
| | _chang Name chang | | E-FAMILY PARTNERSHIP | 20-0. | 234163 |
| | Initial | | and street (or P.O. box if mail is not delivered to street address) Room/suit | | |
| | Final returr | 1900 | GRANT STREET, SUITE 400 | |)865-8393 |
| | termi ated | City or t | own, state or province, country, and ZIP or foreign postal code | G Gross receipts \$ | 29,994,072. |
| | Amer | | ER, CO 80203 | H(a) Is this a group re | |
| | Appli tion pend | | nd address of principal officer: FRANK DAIDONE | for subordinates | |
| | - | SAME | AS C ABOVE | H(b) Are all subordinates in | |
| | | empt status: | X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or 52 NURSEFAMILYPARTNERSHIP.ORG | - ' | list. (see instructions) |
| | | | | H(c) Group exemption | State of legal domicile: CO |
| | irt I | | | | |
| | 1 | - | e the organization's mission or most significant activities: POSITIVEL | Y TRANSFORMS | THE LIVES |
| ce | . | | ERABLE BABIES, MOTHERS AND FAMILIES. | | |
| nar | 2 | | x if the organization discontinued its operations or disposed of mo | re than 25% of its net ass | ets. |
| Governance | 3 | Number of vot | ing members of the governing body (Part VI, line 1a) | 3 | 8 |
| | 4 | Number of inc | 8 | | |
| es 8 | 5 | Total number | 130 | | |
| Activities & | 6 | Total number | of volunteers (estimate if necessary) | 6 | 70 |
| Acti | | | d business revenue from Part VIII, column (C), line 12 | | 0. |
| | b | Net unrelated | business taxable income from Form 990-T, line 38 | | 0. |
| | | Contributions | and events (Dect) (III, line 1b) | Prior Year 29,060,296. | Current Year 14,892,228. |
| an | 8 | | and grants (Part VIII, line 1h) | 8,882,360. | 9,248,076. |
| Revenue | 9 10 | • | ce revenue (Part VIII, line 2g) come (Part VIII, column (A), lines 3, 4, and 7d) | 437,882. | 608,646. |
| Re | 11 | | e (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | 2,016. | 2,768. |
| | 12 | | - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | 38,382,554. | 24,751,718. |
| | 13 | | nilar amounts paid (Part IX, column (A), lines 1-3) | 3,088,240. | 4,935,014. |
| | 14 | Benefits paid | to or for members (Part IX, column (A), line 4) | 0. | 0. |
| ŝ | 15 | | r compensation, employee benefits (Part IX, column (A), lines 5-10) | 12,740,356. | 14,242,111. |
| Expenses | 16a | Professional f | undraising fees (Part IX, column (A), line 11e) | 0. | 0. |
| xpe | b | Total fundrais | ing expenses (Part IX, column (D), line 25) \blacktriangleright 2,343,225. | | |
| ш | 17 | | es (Part IX, column (A), lines 11a-11d, 11f-24e) | 9,396,498. | 12,125,335. |
| | 18 | | s. Add lines 13-17 (must equal Part IX, column (A), line 25) | 25,225,094. | 31,302,460. |
| | 19 | Revenue less | expenses. Subtract line 18 from line 12 | 13,157,460. | -6,550,742. |
| ts o ance | 00 | Total acceta (| | Beginning of Current Year 47,817,892. | <u>End of Year</u> 41,717,293. |
| Asse Bala | 20 21 | Total assets (F | | 10,425,218. | 10,409,743. |
| Net Assets or Fund Balances | 22 | | (Part X, line 26) fund balances. Subtract line 21 from line 20 | 37,392,674. | 31,307,550. |
| _ | nrt II | | | , | ,,, |
| Und | er pen | alties of perjury, | I declare that I have examined this return, including accompanying schedules and state | ments, and to the best of my | knowledge and belief, it is |
| | | | Declaration of preparer (other than officer) is based on all information of which prepar | | · · · · · · · · · · · · · · · · · · · |
| | | | | | |

| Sign | Signature of officer | | Date | | | |
|------------|---|----------------------|----------------------------------|--|--|--|
| Here | TONY TROXELL, CFO | | | | | |
| | Type or print name and title | | | | | |
| | Print/Type preparer's name | Preparer's signature | Date Check PTIN | | | |
| Paid | ADAM PYZDROWSKI | ADAM PYZDROWSKI | 08/07/20 self-employed P01603682 | | | |
| Preparer | Firm's name CLIFTONLARSONALL | EN LLP | Firm's EIN ► 41-0746749 | | | |
| Use Only | Firm's address 370 INTERLOCKEN | BOULEVARD, SUITE 500 | | | | |
| | BROOMFIELD, CO 8 | 0021 | Phone no. (303) 466-8822 | | | |
| May the IF | May the IRS discuss this return with the preparer shown above? (see instructions) | | | | | |
| | | | | | | |

832001 12-31-18 LHA For Paperwork Reduction Act Notice, see the separate instructions.

Form **990** (2018)

| orm | | AMILY PARTNERSHIP | | 20-0234163 | Page |
|-------|--|--|-----------------------------------|------------------------------|-----------------|
| Par | t III Statement of Program Se | • | | | |
| | | sponse or note to any line in this Par | <u>t III</u> | <u></u> | X |
| 1 | Briefly describe the organization's mission REPLICATE THE NURSE- | | PROGRAM WHICH EI | MPOWERS MOTHER | g |
| | LIVING IN POVERTY TO | | | | |
| | THEIR CHILDREN THROUGH | | | | 1 |
| | | | | 11101 | |
| 2 | Did the organization undertake any signi | ficant program services during the y | ar which were not listed on the | | |
| | prior Form 990 or 990-EZ? | | | Yes | XNC |
| | If "Yes," describe these new services on | Schedule O. | | | |
| 3 | Did the organization cease conducting, o | | conducts, any program service | es? Yes | XNC |
| | If "Yes," describe these changes on Sch | | | | |
| 4 | Describe the organization's program ser | | | | |
| | Section 501(c)(3) and 501(c)(4) organizat revenue, if any, for each program service | | nt of grants and allocations to o | thers, the total expenses, a | na |
| 4a | | 866,217. including grants of \$ | 4,935,014.) (R | evenue \$ 9,250, | 844. |
| Ĩ | NURSE-FAMILY PARTNER | | | | • • |
| | SERVES FIRST-TIME, L | | | | м |
| | TO SUCCESSFULLY CHAN | | | - | |
| | THROUGH EVIDENCE-BAS | | | | Y |
| | 700,000 CHILDREN ARE | BORN TO LOW-INCOM | FIRST-TIME MOT | HERS IN THE U. | s. |
| | WHO ARE AT THE GREAT | EST RISK OF SUFFER | NG HEALTH, EDUCA | ATION AND | |
| | ECONOMIC DISPARITIES | . BY OFFERING SUPPO | ORT TO THIS VULNI | ERABLE | |
| | POPULATION, NURSE-FA | MILY PARTNERSHIP H | LPS PREGNANT WO | MEN AND THEIR | |
| | FAMILIES TO IMPROVE | - | • | | |
| | SELF-SUFFICIENCY. EA | | | | |
| | REGISTERED NURSE EAR | | | | |
| | VISITS THROUGH HER C | HILD'S SECOND BIRTH | IDAY. THE PROGRAM | M'S THREE MAIN | |
| | | | | | |
| | | | | | |
| | | | | | |
| 4c | (Code:) (Expenses \$ | including grants of \$ |) (R | evenue \$ | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| 4 -1 | | | | | |
| 4d | Other program services (Describe in Sch (Expenses \$ | including grants of \$ |) (Revenue \$ |) | |
| 4e | Total program service expenses | 25,866,217. | | | |
| a.c | | כדד פרטדחזו ד ס | FOR CONTINUATION | | 990 (201 |
| 52002 | 2 12-31-18 | SEE SCHEDOLE O | LOW CONTINUATION | | |
| 08 | 07 131839 011-1322020 | — | 010 NURSE-FAMILY | PARTNERSHIP | 011- |
| | | | | | |

| _ | | / · - · | |
|------|-----|---------|--|
| Form | 990 | (2018) | |

| | | | Yes | No |
|--------|--|------|------|----------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | X | <u> </u> |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | 2 | Х | <u> </u> |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | |
| | public office? If "Yes," complete Schedule C, Part I | 3 | | X X |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | |
| | during the tax year? If "Yes," complete Schedule C, Part II | 4 | Х | |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | |
| | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | X |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | |
| | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | X |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | X |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | |
| | Schedule D, Part III | 8 | | X |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | |
| | If "Yes," complete Schedule D, Part IV | 9 | | x |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent | | | |
| | endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | | x |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VII, IX, or X | | | |
| | as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | |
| u | Part VI | 11a | х | |
| h | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total | 110 | | <u> </u> |
| D | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | x |
| ~ | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total | | | <u> </u> |
| U | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | x |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in | | | |
| u | | 11d | | x |
| | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11e | х | |
| | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | Tie | - 11 | ├── |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | х | |
| 40- | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> | 11f | А | <u> </u> |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | 10- | х | |
| | Schedule D, Parts XI and XII | 12a | A | <u> </u> |
| a | Was the organization included in consolidated, independent audited financial statements for the tax year? | 101 | | v |
| 40 | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | X |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | 1 |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| 4- | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | X X |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | | | |
| | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | <u> </u> |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | | | |
| | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | <u> </u> |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | | <u> </u> |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | | <u></u> |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | <u> </u> |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | |
| | complete Schedule G, Part III | 19 | | X |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | X X |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | <u> </u> |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | 1 |
| | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I. Parts I and II | 21 | Х | |
| 832003 | 12-31-18 | Form | 990 | (2018) |

2018.06010 NURSE-FAMILY PARTNERSHIP 011-1321

| Form | aan | (2018) | ۱ |
|-------|-----|--------|---|
| FOILI | 990 | 12010 | , |

| | continued) | | Yes | No |
|--------|---|---------|-----|-------------|
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | 165 | |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | x |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | Schedule J | 23 | Х | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| | Schedule K. If "No," go to line 25a | 24a | | X |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| с | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| | any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | <u> </u> |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | |
| | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | X |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | | |
| | Schedule L, Part I | 25b | | X |
| 26 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or | | | |
| | former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," | | | |
| | complete Schedule L, Part II | 26 | | X |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial | | | |
| | contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member | 07 | | x |
| 00 | of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | | | |
| 2 | instructions for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, or key employee? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i> | 28a | | x |
| a b | A current or former officer, director, trustee, or key employee? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i> A family member of a current or former officer, director, trustee, or key employee? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i> | 28b | | X |
| | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, | 200 | | |
| Ũ | director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | | x |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | Х | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | |
| | contributions? If "Yes," complete Schedule M | 30 | | x |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? | | | |
| | If "Yes," complete Schedule N, Part I | 31 | | x |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | |
| | Schedule N, Part II | 32 | | X |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | X |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | | | |
| | Part V, line 1 | 34 | | X |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | X |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | | | |
| | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | | | |
| | If "Yes," complete Schedule R, Part V, line 2 | 36 | | X |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | X |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? | | v | |
| Pa | Note. All Form 990 filers are required to complete Schedule O t V Statements Regarding Other IRS Filings and Tax Compliance | 38 | Х | L |
| 1 0 | Check if Schedule O contains a response or note to any line in this Part V | | | X |
| | | <u></u> | Vee | |
| 4- | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | | Yes | No |
| | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable1a6 5Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable1b0 | - | | |
| b | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | | | |
| C | (gambling) winnings to prize winners? | 1c | х | |
| 83200/ | (ganoing) withings to prize withors: | | | ı (2018) |
| 30200 | A | | | () |

4 2018.06010 NURSE-FAMILY PARTNERSHIP 011-1321

| Form 990 (2018) NURSE-FAMILY PARTNERSHIP 20-0234163 Page 5 | | | | | |
|--|--|----------|-----|----|--|
| Part V Statements Regarding Other IRS Filings and Tax Compliance (continued) | | | | | |
| | | | Yes | No | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | | |
| | filed for the calendar year ending with or within the year covered by this return 2a 130 | | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | Х | | |
| | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions) | | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | | | х | |
| | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O | 3b | | | |
| | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a | | | | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | x | |
| b | If "Yes," enter the name of the foreign country: | | | | |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | х | |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | x | |
| | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | | |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit | | | | |
| | any contributions that were not tax deductible as charitable contributions? | 6a | | x | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | | | | |
| ~ | were not tax deductible? | 6b | | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | | |
| | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | | x | |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | | |
| | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required | | | | |
| Ŭ | to file Form 8282? | 7c | | x | |
| Ь | If "Yes," indicate the number of Forms 8282 filed during the year 7d | 10 | | | |
| e | | 7e | | x | |
| f | | 76 7f | | X | |
| | If the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7g | | | |
| g b | If the organization received a contribution of qualified intellectual property, did the organization life of the organization file a Form 1098-C? | 79 7h | | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | | | | |
| 0 | | 8 | | | |
| 9 | Sponsoring organization have excess business holdings at any time during the year? | 0 | | | |
| | | 9a | | | |
| | | 9b | | | |
| 10 | Section 501(c)(7) organizations. Enter: | 30 | | | |
| | Initiation fees and capital contributions included on Part VIII, line 12 10a | | | | |
| | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b | | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | | |
| | Gross income from members or shareholders | | | | |
| | Gross income from other sources (Do not net amounts due or paid to other sources against | | | | |
| b | | | | | |
| 122 | amounts due or received from them.) [11b] Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | 120 | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | | |
| | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | | |
| a | | 154 | | | |
| h | Note. See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the | | | | |
| U | | | | | |
| ~ | | | | | |
| | | 140 | | X | |
| 14a h | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | | |
| | If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation in Schedule O</i> | 14b | | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | | | x | |
| | excess parachute payment(s) during the year? | 15 | | Δ | |
| 40 | If "Yes," see instructions and file Form 4720, Schedule N. | 40 | | x | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | 16 | | Λ | |
| | If "Yes," complete Form 4720, Schedule O. | | | | |

| Form | 990 | (2018) |
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832005 12-31-18

| Form 990 | (2018) |
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|----------|--------|

NURSE-FAMILY PARTNERSHIP

20-0234163 Page **6**

| Part VI | Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response | | |
|---------|---|---|--|
| | to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. | | |
| | Check if Schedule O contains a response or note to any line in this Part VI |] | |

| Check if Schedule O contains a response or note to any line in this Part VI | |
|---|--|
| Section A. Governing Body and Management | |

| | | | | _ | | Yes | No |
|--------|---|----------|-----------------------|--------|------------|--------|----------|
| 1a | Enter the number of voting members of the governing body at the end of the tax year | 1a | | 8 | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | | | | |
| | body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | | | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent | 1b | | 8 | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship | with | any other | | | | |
| | officer, director, trustee, or key employee? | | • | | 2 | | Х |
| 3 | Did the organization delegate control over management duties customarily performed by or under the | e direc | t supervision | Γ | | | |
| | of officers, directors, or trustees, or key employees to a management company or other person? | | | | 3 | | Х |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 9 | 90 wa | s filed? | . Г | 4 | | Х |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's ass | ets? | | . Г | 5 | | Х |
| 6 | Did the organization have members or stockholders? | | | | 6 | | Х |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or ap | | | Γ | | | |
| | more members of the governing body? | | | | 7a | | Х |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, st | ockho | lders, or | | | | |
| | persons other than the governing body? | | | | 7b | | Х |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year | | | | | | |
| а | The governing body? | | | | 8a | Х | |
| b | Each committee with authority to act on behalf of the governing body? | | | | 8b | Х | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read | | | Γ | | | |
| | organization's mailing address? If "Yes." provide the names and addresses in Schedule O | | | | 9 | | Х |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Re | | | | | | |
| | | | , | _ | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | | | Ŀ | 10a | | Х |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such ch | apters | , affiliates, | | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | | | Ŀ | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body | / befor | e filing the form? | Ŀ | 11a | Х | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | | | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | | | Ŀ | 12a | Х | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise | to con | flicts? | Ŀ | 12b | Х | |
| с | Did the organization regularly and consistently monitor and enforce compliance with the policy? // "Y | ′es," d | escribe | | | | |
| | in Schedule O how this was done | | | Ŀ | 12c | Х | |
| 13 | Did the organization have a written whistleblower policy? | | | L | 13 | Х | |
| 14 | Did the organization have a written document retention and destruction policy? | | | L | 14 | Х | |
| 15 | Did the process for determining compensation of the following persons include a review and approva | l by in | dependent | | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | | | | |
| а | The organization's CEO, Executive Director, or top management official | | | Ŀ | 15a | X | |
| b | Other officers or key employees of the organization | | | Ŀ | 15b | | X |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangen | nent w | ith a | | | | |
| | taxable entity during the year? | | | Ŀ | 16a | | <u> </u> |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluat | - | - | | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ | izatior | ı's | | | | |
| | exempt status with respect to such arrangements? | | | • | 16b | | |
| Sec | tion C. Disclosure | | | ~ - | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed AL, AK, AR, CA, C | | | | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, an | d 990- | T (Section 501(c)(3 | 3)s o | only) a | vailab | le |
| | for public inspection. Indicate how you made these available. Check all that apply. | | | | | | |
| | X Own website Another's website X Upon request Other (explain | | | | | | |
| 19 | Describe in Schedule O whether (and if so, how) the organization made its governing documents, cor | offict o | r interest policy, ar | nd fir | nanci | al | |
| •• | statements available to the public during the tax year. | | | | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's boo | oks and | d records | | | | |
| | $\frac{\text{TONY TROXELL} - (303)865 - 8393}{1900 CRANE COPERMIC SUITE 400 DENVER COPARA$ | | | | | | |
| | 1900 GRANT STREET, SUITE 400, DENVER, CO 80203 | | | | F . | 000 | (00.10) |
| 832006 | S 12-31-18 SEE SCHEDULE O FOR FULL LIST OF STATES | | | | Form | 990 | (2018) |
| | n | | | | | | |

2018.06010 NURSE-FAMILY PARTNERSHIP 011-1321

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| Part VII | compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated |
|----------|---|
| | imployees, and Independent Contractors |

Check if Schedule O contains a response or note to any line in this Part VII

(D)

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (Ď), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

()

(D)

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A) | (B) | (C) | | | | | (D) | (E) | (F) | |
|--------------------------------------|------------------------|---|----------------------|------------|---------------------------------------|---------------------------------|--------|---------------------------------|-----------------|--------------------------|
| Name and Title | Average | Position (do not check more than one | | Reportable | Reportable | Estimated | | | | |
| | hours per | box | , unles | ss per | erson is both an director/trustee) | | an | compensation | compensation | amount of |
| | week | | 1 | uau | recio | i/irus | ee) | from | from related | other |
| | (list any hours for | irecto | | | | | | the | organizations | compensation |
| | related | e or d | fee | | | sated | | organization (W-2/1099-MISC) | (W-2/1099-MISC) | from the organization |
| | organizations | rustee | l trus | | ee | npen | | (00-2/1099-00130) | | and related |
| | below | Individual trustee or director | nstitutional trustee | _ | mploy | st coi | F | | | organizations |
| | line) | Indivi | Institu | Officer | Key employee | Highest compensated employee | Former | | | 5 |
| (1) FRANK DAIDONE | 40.00 | | | | | | | | | |
| PRESIDENT & CHIEF EXECUTIVE OFFICER | | | | Х | | | | 265,174. | 0. | 52,712. |
| (2) ALISON KOLWAITE | 40.00 | | | | | | | | | |
| CHIEF PHILANTHROPY OFFICER | | | | | Х | | | 200,647. | 0. | 27,833. |
| (3) BENILDA SAMUELS | 40.00 | | | | | | | | | |
| CHIEF OPERATIONS OFFICER | | | | | Х | | | 174,126. | Ο. | 35,788. |
| (4) KATE SIEGRIST | 40.00 | | | | | | | | | |
| CHIEF NURSING OFFICER | | | | | | X | | 149,874. | 0. | 45,077. |
| (5) TONY TROXELL | 40.00 | | | | | | | | | |
| CHIEF FINANCIAL OFFICER | | | | Х | | | | 152,561. | 0. | 37,226. |
| (6) ROBERT BELTON | 40.00 | | | | | | | | | |
| CHIEF INFORMATION OFFICER | | | | | Х | | | 168,995. | 0. | 16,195. |
| (7) WILLIAM WILLIAMS III | 40.00 | | | | | | | | | |
| CHIEF TALENT OFFICER | | | | | | X | | 147,485. | 0. | 36,736. |
| (8) KIMBERLY FRIEDMAN | 40.00 | | | | | | | | | |
| CHIEF BUSINESS DEVELOPMENT OFFICER | 10.00 | | | | | X | | 136,067. | 0. | 25,734. |
| (9) MOLLY O'FALLON | 40.00 | | | | | | | | | |
| EXECUTIVE DIRECTOR OF QUALITY & COMP | 40.00 | | | | | X | | 125,668. | 0. | 21,853. |
| (10) SARAH MCGEE | 40.00 | | | | | | | 105 500 | • | 11 - 00 |
| CHIEF POLICY & GOVERNMENT AFAIRS OFF | 0.00 | | | | | X | | 125,729. | 0. | 11,599. |
| (11) CHRISTIAN L. SOURA | 2.00 | 77 | | 77 | | | | 0 | 0 | 0 |
| BOARD CHAIR (12) STEPHANIE CARINO | 2.00 | Х | | Х | | | | 0. | 0. | 0. |
| BOARD MEMBER | 2.00 | x | | | | | | 0. | 0. | 0. |
| (13) FRED CERISE | 2.00 | 21 | | | | | | ``` | | 0. |
| BOARD MEMBER | | х | | | | | | 0. | 0. | 0. |
| (14) CATHY COONEY | 2.00 | | | | | | | | | |
| BOARD MEMBER | | х | | | | | | 0. | 0. | 0. |
| (15) SUE HAGEDORN | 2.00 | | | | | | | | | |
| BOARD MEMBER | | х | | | | | | 0. | Ο. | 0. |
| (16) BRETT HANSELMAN (LEFT FEB-19) | 2.00 | | | | | | | | | |
| BOARD MEMBER | | Х | | | | | | 0. | 0. | 0. |
| (17) ROBERT HILL (LEFT FEB-19) | 2.00 | | | | | | | | | |
| BOARD MEMBER | | Х | | | | | | 0. | 0. | 0. |
| 832007 12-31-18 | | | | _ | - | | | | | Form 990 (2018) |

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| Form 990 (2018) NURSE-FAN | | | | | | | | | 20-02 | <u>341</u> | 63 | Page 8 |
|--|---|--------------------------------|-----------------------|------------------------|--------------|---------------------------------|---------------|----------------------------|----------------------------|---------------|-----------------|---------------|
| Part VII Section A. Officers, Directors, Trus | | oloy | ees, | | | ghes | t C | | , , | | (| |
| (A) (B) Name and title Average | | | | (C) Position | | | | (D) | (E) | | (F) | |
| Name and title Average HO (do not check box, unless per box, u | | | | heck | more | than c | | Reportable compensation | Reportable compensation | | Estima amour | |
| | week | | | | | pr/trust | | from | from related | | othe | |
| | (list any | ctor | | | | | | the | organizations | | compen | |
| | hours for | r dire | | | | ed | | organization | (W-2/1099-MISC | 3) | from | the |
| | related | stee o | ustee | | | ensat | | (W-2/1099-MISC) | | | organiz | ation |
| | organizations | al trus | onal tr | | loyee | e comp | | | | | and rel | |
| | below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | | organiza | ations |
| (18) DAVID PEREZ | 2.00 | - | | 0 | ž | Ξ | Œ | | | \neg | | |
| BOARD MEMBER | | Х | | | | | | 0. | | 0. | | 0. |
| (19) DENNY POST (LEFT OCT-18) | 2.00 | | | | | | | | | | | • |
| BOARD MEMBER | 0.00 | Х | | | | | | 0. | | 0. | | 0. |
| (20) MICHELE RIDGE (LEFT FEB-19) BOARD MEMBER | 2.00 | x | | | | | | 0. | | 0. | | 0. |
| (21) CHRISTINE WASSERSTEIN | 2.00 | Λ | | | | | | 0. | | <u> </u> | | 0. |
| BOARD MEMBER | | х | | | | | | 0. | | 0. | | 0. |
| (22) TODD WENNER | 2.00 | | | | | | | | | | | |
| BOARD MEMBER | | Х | | | | | | 0. | | 0. | | 0. |
| | | | | | | | | | | | | |
| | | | | | | | | | | \rightarrow | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| 1b Sub-total | | | | | I | | • | 1,646,326. | | 0. | 310, | 753. |
| c Total from continuation sheets to Part VI | | | | | | | | 0. | | 0. | | 0. |
| d Total (add lines 1b and 1c) | | | | | | | | 1,646,326. | | 0. | 310, | 753. |
| 2 Total number of individuals (including but n | ot limited to th | ose | liste | d at | oove |) wh | o re | eceived more than \$100,0 | 00 of reportable | | | |
| compensation from the organization | | | | | | | | | | | | 27 |
| | | | | | | | | | | Г | Yes | s No |
| 3 Did the organization list any former officer, | - | | | | • | • | | • | | - 1 | • | x |
| line 1a? If "Yes," complete Schedule J for s | | | | | | | | | | ·· - | 3 | |
| 4 For any individual listed on line 1a, is the su | | | | | | | | | | | 4 X | |
| and related organizations greater than \$150 | , | | • | | | | | | | - | 4 X | |
| 5 Did any person listed on line 1a receive or a rendered to the organization? If "Yes." com | - | | | | - | | | - | | | 5 | x |
| Section B. Independent Contractors | | ; <u>J</u> /(| or su | | Ders | 011 . | | | | <u></u> | | |
| 1 Complete this table for your five highest con | mpensated ind | ере | nder | nt co | ontra | actor | s tł | nat received more than \$1 | 00,000 of compe | ensati | on from | |
| the organization. Report compensation for t | he calendar ye | ear e | endin | ng w | ith c | or wit | hin | the organization's tax ye | ar. | | | |
| (A) | | | | | | | | (B) | | 0 | (C) | |
| | address | | | | | | _ | Description of se | rvices | | ompensat | lon |
| UNIVERSITY OF COLORADO | | | | | | | 1 | ,225, | 060 | | | |
| PO BOX 9102328, DENVER, CO 80291 PROGRAM RESEARCH ATHENA SOFTWARE, 33 DUPONT ST. EAST, | | | | | | <u> </u> | , 225, | | | | | |
| | | | | | | IT CONSULTING | + | | 710,2 | 287. | | |
| SOCIAL SOLUTIONS, 425 WILLIAMS COURT, | | | | | | | | | | | | |
| SUITE 100, BALTIMORE, MD 21220 | | | | | | | IT CONSULTING | • | | 271, | 329. | |
| - | GGK TECHNOLOGIES, 280 SHUMAN BLVD SUITE | | | | | | | | | | | |
| 175, NAPERVILLE, IL 60563 | | | | | | | _ | IT CONSULTING | | | 199, | 360. |
| STEADMAN GROUP, LLC | 00 0000 | 0 | | | | | | PROJECT MANAG | EMENT | | 170 | = 0 0 |
| 1621 ELM STREET, DENVER, | | | nite | 1+- | the | | | CONSULTING | ra than | | 172, | 500. |
| 2 Total number of independent contractors (ir \$100,000 of compensation from the organiz | - | | mieC | 10 | 14 14 | - | ed | | | | | |
| | | | | | | | - | | | | 000 | |

832008 12-31-18

Form **990** (2018)

| rm 99 | | | | PARTNERSH | HIP | | 20-0234 | 1163 Page |
|---------------------------|--------|---|-----------------|-------------------------|---|--|--|---|
| art \ | /111 | | | | | | | |
| | | Check if Schedule O cont | ains a response | or note to any line | <u>e in this Part VIII</u> (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue exclude from tax under sections 512 - 514 |
| <u>ទ្</u> | а | Federated campaigns | 1a | 47. | | | | |
| and Other Similar Amounts | | Membership dues | | | | | | |
| Am | | Fundraising events | | | | | | |
| ilar | | Related organizations | | | | | | |
| Sim | | Government grants (contributi | | 228,062. | | | | |
| er | t | All other contributions, gifts, gran | | 14 664 110 | | | | |
| 0 th | ~ | similar amounts not included abov | | 14,664,119. 65,342. | | | | |
| pue | | Noncash contributions included in lines Total. Add lines 1a-1f | - | | 14,892,228. | | | |
| | | Total. Add lines Tarti | | Business Code | ,, | | | |
| 2 | а | PROGRAM SITE SUPPORT | | 541900 | 9,248,076. | 9,248,076. | | |
| | b | | | | | | | 1 |
| nue | с | | | | | | | |
| eve | d | | | | | | | |
| 2 Revenue | е | | | | | | | |
| | f | All other program service reve | nue | | | | | _ |
| | g | Total. Add lines 2a-2f | | | 9,248,076. | | | |
| 3 | | Investment income (including | | | | | | |
| | | other similar amounts) | | | 610,000. | | | 610,00 |
| 4 | | Income from investment of tax | | | | | | |
| 5 | | Royalties | | | | | | |
| | | 0 | (i) Real | (ii) Personal | | | | |
| 6 | | Gross rents | | | | | | |
| | | Less: rental expenses | | | | | | |
| | | Rental income or (loss) Net rental income or (loss) | | | | | | |
| 7 | | Gross amount from sales of | (i) Securities | | | | | |
| 1 | a | assets other than inventory | 5,241,000 | | | | | |
| | b | Less: cost or other basis | , , | | | | | |
| | - | and sales expenses | 5,242,354 | | | | | |
| | с | Gain or (loss) | | | | | | |
| | | Net gain or (loss) | | | -1,354. | | | -1,35 |
| | | Gross income from fundraising including \$ | g events (not | | | | | |
| | | contributions reported on line | | | | | | |
| ć | | Part IV, line 18 | | a | | | | |
| | b | Less: direct expenses | | | | | | |
| וי | с | Net income or (loss) from fund | Iraising events | > | | | | |
| 9 | а | Gross income from gaming ac | | | | | | |
| | | Part IV, line 19 | | | | | | |
| | | Less: direct expenses | | | | | | |
| | | Net income or (loss) from gam | - | | | | | |
| 10 | а | Gross sales of inventory, less | | | | | | |
| | | and allowances | | | | | | |
| | | Less: cost of goods sold | | | | | | |
| - | С | Net income or (loss) from sale | | | | | | |
| 44 | 2 | Miscellaneous Revenue NURSE-FAMILY PARTNERSHI | | Business Code 900999 | 2,768. | 2,768. | | |
| 1.1 | a b | | | | 2,,00. | 2,,001 | | + |
| | с С | | | | | | | + |
| | | All other revenue | | | | | | + |
| | | Total. Add lines 11a-11d | | | 2,768. | | | |
| | е | I Utal. Auguines marino | | | | | | |

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Form 990 (2018)

NURSE-FAMILY PARTNERSHIP Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| 0000 | ion 501(c)(3) and 501(c)(4) organizations must comp Check if Schedule O contains a respor | | | | |
|------|---|--------------------|-----------------------------|---------------------------------|--------------------------|
| Do | not include amounts reported on lines 6b, | (A) | (B) | (C) | (D) |
| | 8b, 9b, and 10b of Part VIII. | Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations | | | | |
| | and domestic governments. See Part IV, line 21 | 4,935,014. | 4,935,014. | | |
| 2 | Grants and other assistance to domestic | | | | |
| | individuals. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to foreign | | | | |
| | organizations, foreign governments, and foreign | | | | |
| | individuals. See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | | | | |
| | trustees, and key employees | 1,237,413. | 928,060. | 185,612. | 123,741. |
| 6 | Compensation not included above, to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| | persons described in section 4958(c)(3)(B) | | | | |
| 7 | Other salaries and wages | 10,226,076. | 7,629,374. | 1,537,731. | 1,058,971. |
| 8 | Pension plan accruals and contributions (include | 1 004 -00 | F 4 4 | 100 001 | |
| | section 401(k) and 403(b) employer contributions) | 1,004,790. | 740,557. | 139,081. | 125,152. |
| 9 | Other employee benefits | 878,653. | 679,199. | 148,993. | 50,461. |
| 10 | Payroll taxes | 895,179. | 664,094. | 122,471. | 108,614. |
| 11 | Fees for services (non-employees): | ~ ~ ~ ~ | | | |
| а | Management | 38,450. | | 38,450. | |
| | Legal | 165. | 76. | 77. | 12. |
| | Accounting | 149,036. | 87,723. | 46,921. | 14,392. |
| | Lobbying | 674,032. | 674,032. | | |
| е | Professional fundraising services. See Part IV, line 17 | 00.400 | 16 505 | 2 000 | 0 840 |
| f | Investment management fees | 22,428. | 16,597. | 3,088. | 2,743. |
| g | Other. (If line 11g amount exceeds 10% of line 25, | | 0 0 0 0 0 0 0 | 100 104 | 140 046 |
| | column (A) amount, list line 11g expenses on Sch 0.) | 2,695,232. | 2,365,092. | 189,194. | 140,946. |
| 12 | Advertising and promotion | 921,719. | 873,228. | 3,917. | 44,574. |
| 13 | Office expenses | 355,756. | 247,921. | 40,455. | 67,380. |
| 14 | Information technology | 3,472,117. | 2,780,299. | 348,361. | 343,457. |
| 15 | Royalties | | | 71 004 | |
| 16 | Occupancy | 535,300. | 395,823. | 71,884. | 67,593. |
| 17 | Travel | 1,604,775. | 1,446,544. | 74,526. | 83,705. |
| 18 | Payments of travel or entertainment expenses | | | | |
| | for any federal, state, or local public officials | | 675 055 | 2 506 | 16 650 |
| 19 | Conferences, conventions, and meetings | 695,309. | 675,055. | 3,596. | 16,658. |
| 20 | Interest | | | | |
| 21 | Payments to affiliates | 463,268. | 342,818. | 63,792. | |
| 22 | Depreciation, depletion, and amortization | 26,370. | 19,514. | 3,631. | <u>56,658.</u> 3,225. |
| 23 | Insurance | 20,370. | 19,014. | 5,051. | 3,443. |
| 24 | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) | | | | |
| | amount, list line 24e expenses on Schedule 0.) | 010 004 | 160 071 | 20.200 | A 0 4 4 |
| | OTHER EXPENSES | 213,284. | 169,971. | 39,269. | 4,044. |
| b | STAFF DEVELOPMENT | 139,738. | 110,600. | 21,813. | 7,325. |
| C | BOOKS AND SUBSCRIPTIONS | 89,667. 28,689. | 65,522. 19,104. | 3,796. 6,360. | 20,349. |
| d | MEMBERSHIP DUES | 20,009. | 19,104. | 0,300. | 3,225. |
| - | All other expenses | 31 202 460 | 25 866 217 | 3 002 010 | 0 312 00F |
| 25 | Total functional expenses. Add lines 1 through 24e | 31,302,460. | 25,866,217. | 3,093,018. | 2,343,225. |
| 26 | Joint costs. Complete this line only if the organization | | | | |
| | reported in column (B) joint costs from a combined | | | | |
| | educational campaign and fundraising solicitation. | | | | |
| | Check here if following SOP 98-2 (ASC 958-720) | | | | Earm 990 (2019) |

832010 12-31-18

10030807 131839 011-13220200

Form 990 (2018)

10

10030807 131839 011-13220200

37,392,674.

47,817,892.

32

33

34

31,307,550.

41,717,293.

Form 990 (2018)

| NURSE-FAMILY | PARTNERSHIT |
|--------------|-------------|
| NORSE-LAWITI | PARINERSHIP |

Check if Schedule O contains a response or note to any line in this Part X

Retained earnings, endowment, accumulated income, or other funds

Total net assets or fund balances

Total liabilities and net assets/fund balances

(A) Beginning of year End of year 250,000. 250,000. 1 Cash - non-interest-bearing 26,934,210. 21,321,604. Savings and temporary cash investments 2 176,158. 900,334. Pledges and grants receivable, net 3 1,715,447. 2,211,214. 4 Accounts receivable, net Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete 5 Part II of Schedule L Loans and other receivables from other disgualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L 6 Notes and loans receivable, net 7 8 Inventories for sale or use 228,698. 236,230. 9 Prepaid expenses and deferred charges **10a** Land, buildings, and equipment: cost or other 5,593,827. basis. Complete Part VI of Schedule D _____ 10a b Less: accumulated depreciation 10b 2,548,221. 2,251,819. 3,045,606. 10c 14,428,751. 15,490,654. Investments - publicly traded securities 11 Investments - other securities. See Part IV, line 11 12 Investments - program-related. See Part IV, line 11 13 46,730. 47,730. Intangible assets 14 Other assets. See Part IV, line 11 15 47,817,892. 41,717,293. **Total assets.** Add lines 1 through 15 (must equal line 34) 16 2,660,834. 17 3,078,424. Accounts payable and accrued expenses 1,232,857. 1,947,000. 18 Grants payable 2,587,348. 3,682,264. Deferred revenue 19 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 Secured mortgages and notes payable to unrelated third parties 23 Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of 1,<u>702,055.</u> 3,944,179. 25 Schedule D 10,425,218. 10,409,743. Total liabilities. Add lines 17 through 25 26 Organizations that follow SFAS 117 (ASC 958), check here 🕨 and complete lines 27 through 29, and lines 33 and 34. 35,453,231. 29,616,230. 27 Unrestricted net assets 1,939,443. 1,691,320. 28 Temporarily restricted net assets Permanently restricted net assets 29 Organizations that do not follow SFAS 117 (ASC 958), check here 🕨 and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds Paid-in or capital surplus, or land, building, or equipment fund 31

(B)

Form 990 (2018) Part X Balance Sheet

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31 32

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Liabilities

Net Assets or Fund Balances

Assets

| Forn | 990 (2018) NURSE-FAMILY PARTNERSHIP | 20- | -0234163 | Pa | _{ge} 12 |
|------|---|------------|-----------|-----|------------------|
| Pa | rt XI Reconciliation of Net Assets | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | |
| | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 24,75 | | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 31,30 | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | -6,55 | - | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | 37,39 | | |
| 5 | Net unrealized gains (losses) on investments | 5 | 46 | 5,6 | 18. |
| 6 | Donated services and use of facilities | 6 | | | |
| 7 | Investment expenses | 7 | | | |
| 8 | Prior period adjustments | 8 | | | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 9 | | | 0. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, | | | | |
| | column (B)) | 10 | 31,30 | 7,5 | 50. |
| Pa | rt XII Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | X |
| | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule C |) . | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | X |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed | on a | | | |
| | separate basis, consolidated basis, or both: | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | Х | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate | basis, | | | |
| | consolidated basis, or both: | | | | |
| | X Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | | Х | |
| | If the organization changed either its oversight process or selection process during the tax year, explain in Scher | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sing | le Auc | lit | | |
| | Act and OMB Circular A-133? | | <u>3a</u> | | X X |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required | | | | |
| | or audits, explain why in Schedule O and describe any steps taken to undergo such audits | | 3b | 000 | |

Form **990** (2018)

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| SCH | IEDL | JLE A |
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Department of the Treasury Internal Revenue Service

| (Form | 990 | or | 990-EZ) |
|-------|-----|----|---------|
|-------|-----|----|---------|

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

| OMB No. 1545-0047 |
|------------------------------|
| 2018 |
| Open to Public Inspection |

| Name of the | organization |
|-------------|--------------|
|-------------|--------------|

| Nam | Name of the organization Employer identification number | | | | | | | | |
|------|--|---|--------------------------------|---|------------------|---------------------|------------------|--------------|----------------------------|
| | NURSE-FAMILY PARTNERSHIP 20-0234163 | | | | | 0-0234163 | | | |
| Pa | rt I | Reason for Public C | Charity Status (/ | All organizations must co | omplete th | s part.) Se | e instructions | 3. | |
| The | organ | ization is not a private found | ation because it is: (F | For lines 1 through 12, c | heck only o | one box.) | | | |
| 1 | | A church, convention of ch | urches, or associatio | n of churches described | in sectio | n 170(b)(1 | I)(A)(i). | | |
| 2 | | A school described in section | ion 170(b)(1)(A)(ii). (| Attach Schedule E (Forn | n 990 or 99 | 90-EZ).) | | | |
| 3 | | A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). | | | | | | | |
| 4 | A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, | | | | | | | | |
| | | city, and state: | | | | | | | |
| 5 | | An organization operated for | or the benefit of a col | lege or university owned | l or operate | ed by a go | vernmental u | nit describe | ed in |
| | | section 170(b)(1)(A)(iv). (C | Complete Part II.) | | | | | | |
| 6 | | A federal, state, or local gov | vernment or governm | nental unit described in | section 17 | '0(b)(1)(A) | (v). | | |
| 7 | X | An organization that norma | lly receives a substar | ntial part of its support fr | om a gove | ernmental | unit or from th | ne general j | oublic described in |
| | | section 170(b)(1)(A)(vi). (C | omplete Part II.) | | | | | | |
| 8 | | A community trust describe | ed in section 170(b)(| 1)(A)(vi). (Complete Par | t II.) | | | | |
| 9 | | An agricultural research org | anization described | in section 170(b)(1)(A)(| ix) operate | ed in conju | inction with a | land-grant | college |
| | | or university or a non-land-g | rant college of agric | ulture (see instructions). | Enter the I | name, city | , and state of | the college | e or |
| | | university: | | | | | | | |
| 10 | | An organization that norma | lly receives: (1) more | than 33 1/3% of its sup | port from c | ontributio | ns, membersh | nip fees, an | d gross receipts from |
| | | activities related to its exem | npt functions - subjec | t to certain exceptions, | and (2) no | more thar | n 33 1/3% of it | s support t | from gross investment |
| | | income and unrelated busir | ness taxable income | (less section 511 tax) fro | m busines | ses acqui | red by the org | anization a | after June 30, 1975. |
| | | See section 509(a)(2). (Cor | mplete Part III.) | | | | | | |
| 11 | | An organization organized a | and operated exclusi | vely to test for public sa | fety. See | section 50 |)9(a)(4). | | |
| 12 | | An organization organized a | and operated exclusi | vely for the benefit of, to | perform t | ne functio | ns of, or to ca | rry out the | purposes of one or |
| | | more publicly supported or | ganizations describe | d in section 509(a)(1) o | r section | 5 09(a)(2) . | See section & | 509(a)(3). 🤇 | Check the box in |
| | | lines 12a through 12d that | describes the type of | f supporting organizatior | n and com | olete lines | 12e, 12f, and | 12g. | |
| а | | Type I. A supporting orga | anization operated, s | upervised, or controlled | by its supp | orted org | anization(s), ty | pically by | giving |
| | | the supported organization | on(s) the power to reg | gularly appoint or elect a | majority o | f the direc | tors or trustee | es of the su | upporting |
| | | organization. You must c | omplete Part IV, Se | ections A and B. | | | | | |
| b | | Type II. A supporting org | anization supervised | or controlled in connect | ion with its | s supporte | d organizatio | n(s), by hav | ving |
| | | control or management o | f the supporting orga | anization vested in the sa | ame perso | ns that co | ntrol or manag | ge the supp | ported |
| | | organization(s). You mus | t complete Part IV, | Sections A and C. | | | | | |
| С | | Type III functionally inte | grated. A supporting | g organization operated | in connect | ion with, a | and functional | ly integrate | ed with, |
| | | its supported organization | n(s) (see instructions) | . You must complete I | Part IV, Se | ctions A, | D, and E. | | |
| d | | Type III non-functionally | vintegrated. A supp | orting organization oper | ated in cor | nnection w | ith its suppor | ted organiz | zation(s) |
| | | that is not functionally int | egrated. The organiz | ation generally must sat | isfy a distr | bution rec | uirement and | an attentiv | /eness |
| | _ | _ requirement (see instructi | ions). You must con | nplete Part IV, Sections | A and D, | and Part | V . | | |
| е | | Check this box if the orga | anization received a v | vritten determination fro | m the IRS | that it is a | Type I, Type | II, Type III | |
| | | functionally integrated, or | Type III non-functior | nally integrated supportion | ng organiz | ation. | | | |
| | | er the number of supported o | • | | | | | | |
| g | | vide the following information | about the supporte (ii) EIN | d organization(s). (iii) Type of organization | (iv) Is the orga | nization listed | (v) Amount of | monoton | (vi) Amount of other |
| | , | i) Name of supported organization | | (described on lines 1-10 | in your governi | ng document? | support (see ir | | support (see instructions) |
| | | organization | | above (see instructions)) | Yes | No | support (occ ii | | |
| | | | | | | | | | |
| | | | | | | | | | |
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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 832021 10-11-18 Schedule A (Form 990 or 990-EZ) 2018 13

Schedule A (Form 990 or 990-EZ) 2018 NURSE-FAMILY PARTNERSHIP Part II Support Schedule for Organizations Described in Section

20-0234163 Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | ction A. Public Support | | | | | | |
|------|--|----------------------|---------------------|------------------------|----------------------|-------------------|-------------------|
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | 6894943. | 6935987. | 29054010. | 29060296. | <u>14892228.</u> | 86837464. |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge \dots | | | | | | |
| 4 | Total. Add lines 1 through 3 | 6894943. | 6935987. | 29054010. | 29060296. | 14892228. | 86837464. |
| 5 | The portion of total contributions | | | | | | |
| | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | |
| | column (f) | | | | | | 34541734. |
| 6 | Public support. Subtract line 5 from line 4. | | | | | | 52295730. |
| Sec | ction B. Total Support | | | | | | |
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| 7 | Amounts from line 4 | 6894943. | 6935987. | 29054010. | 29060296. | 14892228. | 86837464. |
| 8 | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties, | | | | | | |
| | and income from similar sources | 17,745. | 47,676. | 208,227. | 446,381. | 608,330. | 1328359. |
| 9 | Net income from unrelated business | | | | | | |
| | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part VI.) | 1,330. | 2,117. | 1,366. | 2,016. | 2,768. | 9,597. |
| 11 | Total support. Add lines 7 through 10 | | | | | | 88175420. |
| 12 | Gross receipts from related activities, | etc. (see instructio | ons) | | | 12 41 | ,771,898. |
| 13 | First five years. If the Form 990 is for | the organization's | first, second, thir | d, fourth, or fifth ta | ax year as a sectior | n 501(c)(3) | |
| 800 | organization, check this box and stor | | | | | | |
| | ction C. Computation of Publi | | | . (2) | | | E0 21 |
| | Public support percentage for 2018 (I | | | | | 14 | <u>59.31 %</u> |
| | | | | | | 15 | 61.72 % |
| 16a | 33 1/3% support test - 2018. If the c | | | | | | |
| | stop here. The organization qualifies | | - | | | | |
| b | 33 1/3% support test - 2017. If the c | | | | | | |
| | and stop here. The organization qual | | | | | | |
| 17a | 10% -facts-and-circumstances test | • | | | | | - |
| | and if the organization meets the "fac | | - | | • | • | |
| - | meets the "facts-and-circumstances" | | | | | | |
| b | 10% -facts-and-circumstances test | - | | | | | |
| | more, and if the organization meets th | | | | • • | | |
| | organization meets the "facts-and-circ | | • | • | , | | |
| 18 | Private foundation. If the organization | n did not check a l | box on line 13, 16 | a, 16b, 17a, or 17b | | | |
| | | | | | Sche | edule A (Form 990 |) or 990-EZ) 2018 |

832022 10-11-18

Schedule A (Form 990 or 990-EZ) 2018 NURSE-FAMILY PARTNERSHIP

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec | ction A. Public Support | | • | | 1 | | |
|-------------|--|----------------|-----------------|---------------------|----------|----------|--|
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | _ | | |
| 2 | Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an unrelated trade or bus- | | | | | | |
| | iness under section 513 | | | | | | |
| 4 | Tax revenues levied for the organ- ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 5 | The value of services or facilities furnished by a governmental unit to | | | | | | |
| ~ | the organization without charge | | | | | | |
| | Total. Add lines 1 through 5 | | | | | | |
| 78 | Amounts included on lines 1, 2, and | | | | | | |
| b | 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| c | Add lines 7a and 7b | | | | | | |
| | Public support. (Subtract line 7c from line 6.) ction B. Total Support | | | | | | |
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| 9 | Amounts from line 6 | | | | | | |
| 10 <i>a</i> | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | | | | | | |
| b | Unrelated business taxable income | | | | | | |
| | (less section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| c | Add lines 10a and 10b | | | | | | |
| 11 | Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| | Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |
| 14 | First five years. If the Form 990 is fo | - | | | • | | |
| Sec | check this box and stop here | ic Support Per | rcentage | | | | |
| | Public support percentage for 2018 (| | | column (f)) | | 15 | % |
| | Public support percentage from 2017 | | 1 | | | 16 | % |
| | Investment income percentage for 2 | | | ine 13, column (f)) | | 17 | % |
| | Investment income percentage from | | | | | 18 | % |
| | 33 1/3% support tests - 2018. If the | | | | | | |
| | more than 33 1/3%, check this box a | | | | | | |
| b | 33 1/3% support tests - 2017. If the | | | | | | ······································ |
| | line 18 is not more than 33 1/3%, che | | | | | | |
| 20 | Private foundation. If the organization | | | | | | |
| | 23 10-11-18 | | | | | | 990 or 990-EZ) 2018 |
| | | | 15 | 5 | | | |

2018.06010 NURSE-FAMILY PARTNERSHIP 011-1321

Schedule A (Form 990 or 990-EZ) 2018 NURSE-FAMILY PARTNERSHIP

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and *if you checked 12a or 12b in Part I, answer (b) and (c) below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If* "Yes." *complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If* "Yes," *provide detail in* **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer 10b below.*
- **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

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| 3a | | |
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| 10h | | |

Schedule A (Form 990 or 990-EZ) 2018

1

Yes No

16

Schedule A (Form 990 or 990-EZ) 2018 NURSE-FAMILY PARTNERSHIP Part IV Supporting Organizations (continued)

| | | | Yes | No |
|----------|---|----------|-----|----|
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) | | | |
| | below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described in (a) above? | 11b | | |
| C | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. | 11c | | |
| Sec | tion B. Type I Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to | | | |
| | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the | | | |
| | tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or | | | |
| | controlled the organization's activities. If the organization had more than one supported organization, | | | |
| | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported | | | |
| | organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Sec | tion C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| <u> </u> | the supported organization(s). | 1 | | |
| Sec | tion D. All Type III Supporting Organizations | | Y. | N |
| | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | - 1 | | |
| 2 | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | | 2 | | |
| 3 | the organization maintained a close and continuous working relationship with the supported organization(s). By reason of the relationship described in (2), did the organization's supported organizations have a | ~ | | |
| Ũ | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | supported organizations played in this regard. | 3 | | |
| Sec | tion E. Type III Functionally Integrated Supporting Organizations | - | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions) | | | |
| а | The organization satisfied the Activities Test. <i>Complete</i> line 2 <i>below.</i> | | | |
| b | The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| с | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see inst | ructions | | |
| 2 | Activities Test. Answer (a) and (b) below. | | Yes | No |
| а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | | |
| | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| | that these activities constituted substantially all of its activities. | 2a | | |
| b | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more | | | |
| | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the | | | |
| | reasons for the organization's position that its supported organization(s) would have engaged in these | | | |
| | activities but for the organization's involvement. | 2b | | |
| 3 | Parent of Supported Organizations. Answer (a) and (b) below. | | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | - | | |
| - | trustees of each of the supported organizations? <i>Provide details in</i> Part VI. | 3a | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | 0' | | |
| | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | 3b | | |

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832025 10-11-18

Schedule A (Form 990 or 990-EZ) 2018

10030807 131839 011-13220200

| Sect | on A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
|------|--|----|----------------|--------------------------------|
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3 | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or | | | |
| | collection of gross income or for management, conservation, or | | | |
| | maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Sect | on B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see | | | |
| | instructions for short tax year or assets held for part of year): | | | |
| а | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1b | | |
| С | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other | | | |
| | factors (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, | | | |
| | see instructions) | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by .035 | 6 | | |
| 7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Sect | on C - Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| 2 | Enter 85% of line 1 | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3 | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

6

Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Schedule A (Form 990 or 990-EZ) 2018

832026 10-11-18

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emergency temporary reduction (see instructions)

instructions).

Schedule A (Form 990 or 990-EZ) 2018 NURSE-FAMILY PARTNERSHIP

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1

Schedule A (Form 990 or 990-EZ) 2018 NURSE-FAMILY PARTNERSHIP

| Pa | rt V Type III Non-Functionally Integrated 509(| a)(3) Supporting Orga | nizations (continued) | 0 0234103 Fager |
|------|---|-------------------------------|--------------------------------|----------------------------------|
| | ion D - Distributions | | (*********** | Current Year |
| 1 | Amounts paid to supported organizations to accomplish exer | mpt purposes | | |
| 2 | Amounts paid to perform activity that directly furthers exemp | t purposes of supported | | |
| | organizations, in excess of income from activity | | | |
| 3 | Administrative expenses paid to accomplish exempt purpose | es of supported organizations | 3 | |
| 4 | Amounts paid to acquire exempt-use assets | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required) | | | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | |
| 8 | Distributions to attentive supported organizations to which the | ne organization is responsive | | |
| | (provide details in Part VI). See instructions. | | | |
| 9 | Distributable amount for 2018 from Section C, line 6 | | | |
| 10 | Line 8 amount divided by line 9 amount | | | |
| | | (i) | (ii) | (iii) |
| Sect | ion E - Distribution Allocations (see instructions) | Excess Distributions | Underdistributions Pre-2018 | Distributable Amount for 2018 |
| _1 | Distributable amount for 2018 from Section C, line 6 | | | |
| 2 | Underdistributions, if any, for years prior to 2018 (reason- | | | |
| | able cause required- explain in Part VI). See instructions. | | | |
| 3 | Excess distributions carryover, if any, to 2018 | | | |
| a | From 2013 | | | |
| b | From 2014 | | | |
| C | From 2015 | | | |
| d | From 2016 | | | |
| e | From 2017 | | | |
| f | Total of lines 3a through e | | | |
| g | Applied to underdistributions of prior years | | | |
| h | Applied to 2018 distributable amount | | | |
| i | Carryover from 2013 not applied (see instructions) | | | |
| j | Remainder. Subtract lines 3g, 3h, and 3i from 3f. | | | |
| 4 | Distributions for 2018 from Section D, | | | |
| | line 7: \$ | | | |
| a | Applied to underdistributions of prior years | | | |
| b | Applied to 2018 distributable amount | | | |
| C | Remainder. Subtract lines 4a and 4b from 4. | | | |
| 5 | Remaining underdistributions for years prior to 2018, if | | | |
| | any. Subtract lines 3g and 4a from line 2. For result greater | | | |
| | than zero, explain in Part VI. See instructions. | | | |
| 6 | Remaining underdistributions for 2018. Subtract lines 3h | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | |
| | Part VI. See instructions. | | | |
| 7 | Excess distributions carryover to 2019. Add lines 3j | | | |
| | and 4c. | | | |
| 8 | Breakdown of line 7: | | | |
| | Excess from 2014 | | | |
| | Excess from 2015 | | | |
| | Excess from 2016 | | | |
| | Excess from 2017 | | | |
| e | Excess from 2018 | | | |

Schedule A (Form 990 or 990-EZ) 2018

832027 10-11-18

| Schedule A | Form 990 or 990-EZ) 2018 NURSE-FAMILY PARTNERSHIP | 20-0234163 Page 8 |
|----------------|--|--|
| Part VI | Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17 Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lin line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; P Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any add (See instructions.) | a or 17b; Part III, line 12; les 1 and 2; Part IV, Section C, art V, Section B, line 1e; Part V, |
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| 832028 10-11-1 | Sch 20 | edule A (Form 990 or 990-EZ) 2018 |

Schedule A

Identification of Excess Contributions Included on Part II, Line 5

20-0234163

2018

** Do Not File ** *** Not Open to Public Inspection ***

| Contributor's Name | Total Contributions | Excess Contributions |
|--|------------------------|-------------------------|
| THE EDNA MCCONNELL CLARK FOUNDATION | 3,135,000. | 1,371,492 |
| BLUE MERIDIAN PARTNERS | 34,933,750. | 33,170,242 |
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| otal Excess Contributions to Schedule A. Part II. Line 5 | | 34,541,734 |

Schedule B

(Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service

Name of the organization

** PUBLIC DISCLOSURE COPY **

Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Employer identification number

| 20-0234163 | |
|------------|--|
|------------|--|

| | NURSE-FAMILY | PARTNERSHIP | | |
|--------------------------------|--------------|-------------|--|--|
| Organization type (check one): | | | | |

| Filers of: | Section: |
|--------------------|--|
| Form 990 or 990-EZ | X 501(c)(3) (enter number) organization |
| | 4947(a)(1) nonexempt charitable trust not treated as a private foundation |
| | 527 political organization |
| Form 990-PF | 501(c)(3) exempt private foundation |
| | 4947(a)(1) nonexempt charitable trust treated as a private foundation |
| | 501(c)(3) taxable private foundation |

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year for an *exclusively* set is the set in the parts when the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year for an *exclusively* set is the set in the parts when the parts unless the total contributions totaling the year for an *exclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year for an *exclusively* set is the set in the parts when the p

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

 $\label{eq:LHA} \ \ \mbox{For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.}$

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

NURSE-FAMILY PARTNERSHIP

Name of organization

Employer identification number

20-0234163

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional | space is needed. | |
|------------|---|---|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1 | | \$ <u>7,500,000.</u> | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | | \$455,294. | PersonXPayrollNoncash(Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | | \$ <u>701,975.</u> | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) | (d) |
| <u>No.</u> | Name, address, and ZIP + 4 | Total contributions \$ 2,000,000. | Type of contribution Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 5 | | \$ <u>531,178.</u> | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 6 | | \$300,000. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

10030807 131839 011-13220200

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Page 3

Employer identification number

20-0234163

NURSE-FAMILY PARTNERSHIP

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

| | Noncash Property (see instructions). Use duplicate copies of Pa | in in additional space is needed. | |
|------------------------------|---|---|----------------------------|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| 3453 11-08- | | \$ | 990, 990-EZ, or 990-PF) (2 |

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10030807 131839 011-13220200

Page **4**

| lame of organiz | ation | | Employer identification number |
|------------------------------|---|--|--|
| | MILY PARTNERSHIP | | 20-0234163 |
| froi com | m any one contributor. Complete columns (a) t | through (e) and the following line entrantitable, etc., contributions of \$1,000 or lo | ction 501(c)(7), (8), or (10) that total more than \$1,000 for the yea y. For organizations ess for the year. (Enter this info. once.) \$ |
| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
| | | (e) Transfer of gift | |
| | Transferee's name, address, and | 1 ZIP + 4 | Relationship of transferor to transferee |
| a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
| | Transferee's name, address, and | (e) Transfer of gift | Relationship of transferor to transferee |
| a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
| | Transferee's name, address, and | (e) Transfer of gift | Relationship of transferor to transferee |
| | | | |
| a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
| | | (e) Transfer of gift | |
| | Transferee's name, address, and | d ZIP + 4 | Relationship of transferor to transferee |
| 3454 11-08-18 | | | Schedule B (Form 990, 990-EZ, or 990-PF) (20 |

25

10030807 131839 011-13220200

2018.06010 NURSE-FAMILY PARTNERSHIP 011-1321

| SCHEDULE C | Political Campaign and Lobbying Activities | |
|----------------------------|---|--|
| (Form 990 or 990-EZ) | For Organizations Exempt From Income Tax Under section 501(c) and section 527 | |
| Department of the Treasury | Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. | |
| Internal Revenue Service | Go to www.irs.gov/Form990 for instructions and the latest information. | |

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

• Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.

• Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.

Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

• Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

• Section 501(c)(4), (5), or (6) organizations: Complete Part III.

| Nar | me of organization | | | Err | ployer identification number |
|-----|--|------------------------|-------------------------|---------------------------|---|
| | NURSE-FAMILY PA | | | | 20-0234163 |
| Pa | art I-A Complete if the organization is | exempt under | section 501(c) o | or is a section 527 o | organization. |
| | | | | | |
| 1 | Provide a description of the organization's direct a | nd indirect political | campaign activities ir | n Part IV. | |
| 2 | Political campaign activity expenditures | | | ► | \$ |
| 3 | | | | | |
| Pa | art I-B Complete if the organization is | exempt under | section 501(c)(3 | 3). | |
| 1 | Enter the amount of any excise tax incurred by the | organization under | section 4955 | | \$ |
| 2 | Enter the amount of any excise tax incurred by org | anization managers | | | |
| 3 | If the organization incurred a section 4955 tax, did | | | | |
| 4: | a Was a correction made? | | - | | Yes No |
| | b If "Yes," describe in Part IV. | | | | |
| Pa | art I-C Complete if the organization is | exempt under | section 501(c), | except section 501 | (c)(3). |
| 1 | Enter the amount directly expended by the filing or | ganization for section | on 527 exempt functi | on activities | \$ |
| 2 | Enter the amount of the filing organization's funds | contributed to othe | r organizations for se | ction 527 | |
| | exempt function activities | | - | ▶ | \$ |
| 3 | | | | | |
| | line 17b | | | ▶ | \$ |
| 4 | Did the filing organization file Form 1120-POL for | | | | |
| 5 | | | | | |
| | made payments. For each organization listed, ente | | | - | |
| | contributions received that were promptly and dire | ctly delivered to a s | eparate political orga | nization, such as a separ | ate segregated fund or a |
| | political action committee (PAC). If additional spac | e is needed, provide | e information in Part I | V. | |
| | (a) Name (b) | Address | (c) EIN | (d) Amount paid from | (e) Amount of political |
| | | | . , | filing organization's | contributions received and |
| | | | | funds. If none, enter -C | - promptly and directly delivered to a separate |

| | filing organization's funds. If none, enter -0 | contributions received and promptly and directly delivered to a separate political organization. If none, enter -0 |
|--|---|--|
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. LHA

Schedule C (Form 990 or 990-EZ) 2018

832041 11-08-18

OMB No. 1545-0047

8 Open to Public Inspection

| Schedule C (Form 990 or 990-EZ) 2018 | | | | | | 234163 Page 2 | | |
|--|--------------|---------------------------|--|-------------------------|---|---------------------------------------|--|--|
| Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under | | | | | | | | |
| section 501(h)). | | | | | | | | |
| A Check 🕨 📃 if the filing organiza | tion belon | gs to an affil | iated group (and list in | Part IV each affiliated | group member's name | e, address, EIN, | | |
| expenses, and shar | e of exces | ss lobbying e | expenditures). | | | | | |
| B Check 🕨 🔄 if the filing organiza | tion checl | ked box A ar | d "limited control" pro | visions apply. | 1 | | | |
| | | bying Exper neans amou | nditures nts paid or incurred.) | | (a) Filing organization's totals | (b) Affiliated group totals | | |
| 1a Total lobbying expenditures to influ | ience pub | lic opinion (c | arass roots lobbving) | | 112,583. | | | |
| b Total lobbying expenditures to influ | • | | , , , , | | 561,449. | | | |
| c Total lobbying expenditures (add lii | | | | | 674,032. | | | |
| d Other exempt purpose expenditure | | | | | 25,192,185. | | | |
| e Total exempt purpose expenditure | | | | | 25,866,217. | | | |
| f _Lobbying nontaxable amount. Ente | er the amo | unt from the | following table in both | n columns. | 1,000,000. | | | |
| If the amount on line 1e, column (a) o | r (b) is: | The lob | bying nontaxable amo | ount is: | | | | |
| Not over \$500,000 | | 20% of t | he amount on line 1e. | | | | | |
| Over \$500,000 but not over \$1,000 |),000 | \$100,00 | 0 plus 15% of the exce | ess over \$500,000. | | | | |
| Over \$1,000,000 but not over \$1,5 | 00,000 | \$175,00 | 0 plus 10% of the exce | ess over \$1,000,000. | | | | |
| Over \$1,500,000 but not over \$17, | 000,000 | \$225,00 | 0 plus 5% of the exces | s over \$1,500,000. | | | | |
| Over \$17,000,000 | | \$1,000,0 | 000. | | | | | |
| | | | | | | | | |
| g Grassroots nontaxable amount (en | ter 25% o | f line 1f) | | | 250,000. | | | |
| h Subtract line 1g from line 1a. If zero | o or less, o | enter -0- | | | 0. | | | |
| i Subtract line 1f from line 1c. If zero | | | | | 0. | | | |
| j If there is an amount other than zer | | er line 1h or l | ine 1i, did the organiza | tion file Form 4720 | г | | | |
| reporting section 4911 tax for this | year? | | | | | Yes No | | |
| (Some organizations th | | a section 50 | raging Period Under D1(h) election do not l ate instructions for lin | nave to complete all o | of the five columns be | low. | | |
| | Lob | bying Exper | nditures During 4-Yea | r Averaging Period | | | | |
| Calendar year (or fiscal year beginning in) | (a) | 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) Total | | |
| 2a Lobbying nontaxable amount | 87 | 5,413. | 1,000,000. | 1,000,000. | 1,000,000. | 3,875,413. | | |
| b Lobbying ceiling amount (150% of line 2a, column(e)) | | | | | | 5,813,120. | | |
| c Total lobbying expenditures | 32 | 5,929. | 421,456. | 658,352. | 674,032. | 2,079,769. | | |
| d Grassroots nontaxable amount | 21 | 8,853. | 250,000. | 250,000. | 250,000. | 968,853. | | |
| e Grassroots ceiling amount (150% of line 2d, column (e)) | | | | | | 1,453,280. | | |
| f Grassroots lobbying expenditures | 8 | 9,679. | 65,682. | 101,976. | 112,583. | 369,920. | | |

Schedule C (Form 990 or 990-EZ) 2018

832042 11-08-18

Schedule C (Form 990 or 990-EZ) 2018 NURSE-FAMILY PARTNERSHIP

20-0234163 Page 3

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| For e | ach "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description | (a) | | (b) | |
|--------|--|------------------|-------------|-------------|-------|
| | lobbying activity. | Yes | Νο | Amo | unt |
| 1 a | During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers? | | | | |
| b | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements? | | | | |
| | Mailings to members, legislators, or the public? | | | | |
| | Publications, or published or broadcast statements? | | | | |
| f | Grants to other organizations for lobbying purposes? | | | | |
| g | Direct contact with legislators, their staffs, government officials, or a legislative body? | | | | |
| | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? | | | | |
| j | Total. Add lines 1c through 1i | | | | |
| | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? | | | | |
| | If "Yes," enter the amount of any tax incurred under section 4912 | | | | |
| | If "Yes," enter the amount of any tax incurred by organization managers under section 4912 | | | | |
| d | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | | | | |
| Par | t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6). | n 501(c)(5) | , or sec | tion | |
| | | | | Yes | No |
| 1 | Were substantially all (90% or more) dues received nondeductible by members? | | 1 | | |
| 2 | Did the organization make only in house lobbying expenditures of \$2,000 or less? | | 2 | | |
| 3 | Did the organization agree to carry over lobbying and political campaign activity expenditures from the | e prior year? | 3 | | |
| Par | t III-B Complete if the organization is exempt under section 501(c)(4), section | | | | |
| | 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered ' answered "Yes." | 'No," OR (| b) Part | III-A, line | 3, is |
| 1 | Dues, assessments and similar amounts from members | | 1 | | |
| 2 | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political | al | | | |
| | expenses for which the section 527(f) tax was paid). | | | | |
| а | Current year | | . 2a | | |
| b | Carryover from last year | | . 2b | | |
| С | Total | | 2c | | |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues | | 3 | | |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exce | ess | | | |
| | does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and po | olitical | | | |
| | expenditure next year? | | . 4 | | |
| 5 | Taxable amount of lobbying and political expenditures (see instructions) | | 5 | | |
| Par | t IV Supplemental Information | | | | |
| | de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group | list); Part II-A | , lines 1 a | nd 2 (see | |
| instru | ctions); and Part II-B, line 1. Also, complete this part for any additional information. | | | | |

Schedule C (Form 990 or 990-EZ) 2018

832043 11-08-18

| SCHEDULE | D |
|----------|---|
|----------|---|

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

| Go to www.irs.gov/Form990 for instructions and the late | st information. |
|---|-----------------|



Employer identification number

20-0234163

Name of the organization

NURSE-FAMILY PARTNERSHIP Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the

►

| Par | t I Organizations Maintaining Donor Advised | d Funds or Other Similar Funds | or Ac | counts. _C | omplete if the | e |
|--------|--|--|------------|----------------------|----------------|------------|
| | organization answered "Yes" on Form 990, Part IV, line | e 6. | | | | |
| | | (a) Donor advised funds | (| b) Funds and | other accour | nts |
| 1 | Total number at end of year | | | | | |
| 2 | Aggregate value of contributions to (during year) | | | | | |
| 3 | Aggregate value of grants from (during year) | | | | | |
| 4 | Aggregate value at end of year | | | | | |
| 5 | Did the organization inform all donors and donor advisors in w | vriting that the assets held in donor advis | sed fund | s | | |
| | are the organization's property, subject to the organization's e | | | | Yes | No No |
| 6 | Did the organization inform all grantees, donors, and donor ad | dvisors in writing that grant funds can be | used or | nly | | |
| | for charitable purposes and not for the benefit of the donor or | donor advisor, or for any other purpose | conferri | ng | | |
| _ | impermissible private benefit? | | | | Yes | No |
| Par | t II Conservation Easements. Complete if the org | anization answered "Yes" on Form 990, | Part IV, | line 7. | | |
| 1 | Purpose(s) of conservation easements held by the organization | on (check all that apply). | | | | |
| | Preservation of land for public use (e.g., recreation or ed | ducation) Preservation of a his | torically | important lan | d area | |
| | Protection of natural habitat | Preservation of a cer | tified his | storic structur | е | |
| | Preservation of open space | | | | | |
| 2 | Complete lines 2a through 2d if the organization held a qualifi | ed conservation contribution in the form | of a cor | servation eas | ement on the | e last |
| | day of the tax year. | | | Held at | the End of the | e Tax Year |
| а | Total number of conservation easements | | | 2a | | |
| b | Total acreage restricted by conservation easements | | | 2b | | |
| с | Number of conservation easements on a certified historic stru | icture included in (a) | | 2c | | |
| d | Number of conservation easements included in (c) acquired a | fter 7/25/06, and not on a historic struct | ure | | | |
| | listed in the National Register | | | 2d | | |
| 3 | Number of conservation easements modified, transferred, rele | eased, extinguished, or terminated by the | e organiz | zation during t | he tax | |
| | year ► | | | | | |
| 4 | Number of states where property subject to conservation eas | ement is located 🕨 | | | | |
| 5 | Does the organization have a written policy regarding the peri | odic monitoring, inspection, handling of | | _ | | |
| | violations, and enforcement of the conservation easements it | holds? | | l | Yes | No |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, h | handling of violations, and enforcing con | servatior | n easements o | during the ye | ar |
| | ▶ | | | | | |
| 7 | Amount of expenses incurred in monitoring, inspecting, hand | ling of violations, and enforcing conserva | ation eas | ements during | g the year | |
| | ►\$ | | | | | |
| 8 | Does each conservation easement reported on line 2(d) above | e satisfy the requirements of section 170 | (h)(4)(B)(| i) | | |
| | and section 170(h)(4)(B)(ii)? | | | l | Yes | No No |
| 9 | In Part XIII, describe how the organization reports conservation | on easements in its revenue and expense | stateme | ent, and balar | ice sheet, an | d |
| | include, if applicable, the text of the footnote to the organizati | ion's financial statements that describes | the orga | anization's acc | counting for | |
| | conservation easements. | A | | | | |
| Par | t III Organizations Maintaining Collections of | | ther Si | milar Asse | ets. | |
| | Complete if the organization answered "Yes" on Form | 990, Part IV, line 8. | | | | |
| 1a | If the organization elected, as permitted under SFAS 116 (AS | C 958), not to report in its revenue stater | nent and | d balance she | et works of a | rt, |
| | historical treasures, or other similar assets held for public exh | ibition, education, or research in furthera | ince of p | oublic service, | provide, in F | Part XIII, |
| | the text of the footnote to its financial statements that describ | bes these items. | | | | |
| b | If the organization elected, as permitted under SFAS 116 (AS | C 958), to report in its revenue statement | t and ba | lance sheet w | orks of art, h | istorical |
| | treasures, or other similar assets held for public exhibition, ed | lucation, or research in furtherance of pu | blic serv | rice, provide tl | ne following a | amounts |
| | relating to these items: | | | | | |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | | ▶ \$ | | |
| | (ii) Assets included in Form 990, Part X | | | | | |
| 2 | If the organization received or held works of art, historical trea | asures, or other similar assets for financia | al gain, p | orovide | | |
| | the following amounts required to be reported under SFAS 11 | 16 (ASC 958) relating to these items: | | | | |
| а | Revenue included on Form 990, Part VIII, line 1 | | | ▶ \$ | | |
| b | Assets included in Form 990, Part X | | | ▶ \$ | | |
| LHA | For Paperwork Reduction Act Notice, see the Instructions | for Form 990. | | Schedu | ule D (Form | 990) 2018 |
| 832051 | 10-29-18 | | | | | |

29 2018.06010 NURSE-FAMILY PARTNERSHIP 011-1321

| | | AMILY PART | | | | | | | 34163 | | age 2 |
|------------|---|----------------------|------------|----------------|-------------------|--------------|---------------------|------------|-----------|-------|--------------|
| Par | t III Organizations Maintaining C | ollections of A | rt, Hist | orical Tre | easures, or | r Other S | Similar | Assets | (contin | ued) | |
| 3 | Using the organization's acquisition, accession | on, and other recor | ds, check | any of the | following that | are a sign | ificant us | e of its c | ollection | tems | |
| | (check all that apply): | | | | | | | | | | |
| а | Public exhibition | | d 🗌 | Loan or exc | hange progra | ams | | | | | |
| b | Scholarly research | | e 🗌 | Other | | | | | | | |
| с | Preservation for future generations | | | | | | | | | | |
| 4 | Provide a description of the organization's co | ollections and expla | in how th | ney further th | ne organizatio | n's exemp | ot purpose | e in Part | XIII. | | |
| 5 | During the year, did the organization solicit o | - | | - | - | | | | | | |
| | to be sold to raise funds rather than to be ma | | | | | | | | Yes | | No |
| Par | t IV Escrow and Custodial Arrang | | | | | | | Part IV, I | ine 9, or | | |
| | reported an amount on Form 990, Pa | | | | | | | | | | |
| 1a | Is the organization an agent, trustee, custodi | an or other interme | diary for | contribution | s or other ass | sets not ind | cluded | | | | |
| | on Form 990, Part X? | | | | | | | | Yes | | No |
| b | If "Yes," explain the arrangement in Part XIII | | | | | | | | _ | - | |
| | , , , , , , , , , , , , , , , , , , , | Ī | 5 | | | | | | Amount | | |
| с | Beginning balance | | | | | | 1c | | | | |
| | Additions during the year | | | | | | 1d | | | | |
| | Distributions during the year | | | | | | 1e | | | | |
| | Ending balance | | | | | | 1f | | | | |
| | Did the organization include an amount on Fe | | | | | | | | Yes | | No |
| | If "Yes," explain the arrangement in Part XIII. | | | | | | • | ····· | | |] |
| Par | | | | | | | | | | | |
| | | (a) Current year | | Prior year | (c) Two year | | | ars hack | (e) Four | vears | hack |
| 1 a | Beginning of year balance | | | nor your | | | aj 111100 yo | | | youro | buok |
| b | Contributions | | | | | | | | | | |
| 0 | Net investment earnings, gains, and losses | | | | | | | | | | |
| с d | | | | | | | | | | | |
| | Grants or scholarships | | | | | | | | | | |
| е | Other expenditures for facilities | | | | | | | | | | |
| | and programs | | | | | | | | | | |
| | Administrative expenses | | | | | | | | | | |
| g | End of year balance | | | |)) la al al a a a | | | | | | |
| 2 | Provide the estimated percentage of the curr | • | ce (line 1 | g, column (a |)) held as: | | | | | | |
| a | Board designated or quasi-endowment | | % | | | | | | | | |
| b | Permanent endowment | % | | | | | | | | | |
| С | Temporarily restricted endowment | % | | | | | | | | | |
| - | The percentages on lines 2a, 2b, and 2c sho | | | | | | | _ | | | |
| 3a | Are there endowment funds not in the posse | ssion of the organiz | ation tha | it are held ar | nd administer | ed for the | organizat | ion | Г | | |
| | by: | | | | | | | | | Yes | No |
| | (i) unrelated organizations | | | | | | | | 3a(i) | | |
| | (ii) related organizations | | | | | | | | 3a(ii) | | |
| b | If "Yes" on line 3a(ii), are the related organiza | | | | | | | | 3b | | |
| 4 | Describe in Part XIII the intended uses of the | | owment f | unds. | | | | | | | |
| Fai | t VI Land, Buildings, and Equipm | | | | | | 10 | | | | |
| | Complete if the organization answere | | | | | | | | | | |
| | Description of property | (a) Cost or | | | t or other | • • • | cumulated | 4 | (d) Book | value | e |
| | | basis (invest | iment) | basis | (other) | depr | eciation | | | | |
| | Land | | | | | | | | | | |
| | Buildings | | | - | 4 0 0 0 | | | _ | | | ~ - |
| | Leasehold improvements | | | | 4,880. | | 37,77 | | | ,10 | |
| d | Equipment | | | | 6,656. | | 17,42 | | 169 | | |
| | Other | | | | 2,291. | | 93,02 | | 2,829 | | |
| Tota | . Add lines 1a through 1e. (Column (d) must e | qual Form 990, Par | t X, colun | nn (B), line 1 | 0c.) | | | | 3,045 | 6,60 | 06. |
| | | | | | | | S | chedule | D (Form | 990) | 2018 |

832052 10-29-18

| Schedule D (Form 990) 2018 NURSE-FAMILI PARTNERSHI | Schedule D (Form 990) 2018 NU | SE-FAMILY PARTNERSHIP. |
|--|--------------------------------------|------------------------|
|--|--------------------------------------|------------------------|

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|--|----------------|---|
| (1) Financial derivatives | | |
| (2) Closely-held equity interests | | |
| (3) Other | | |
| (A) | | |
| (B) | | |
| (C) | | |
| (D) | | |
| (E) | | |
| (F) | | |
| (G) | | |
| (H) | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) | | |

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|--|----------------|---|
| (1) | | |
| (2) | | |
| (3) | | |
| (4) | | |
| (5) | | |
| (6) | | |
| (7) | | |
| (8) | | |
| (9) | | |
| Total. (Col. (b) must equal Form 990. Part X. col. (B) line 13.) | | |

Other Assets. Part IX

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description | (b) Book value |
|--|----------------|
| (1) | |
| (2) | |
| (3) | |
| (4) | |
| (5) | |
| (6) | |
| (7) | |
| (8) | |
| (9) | |
| Total. (Column (b) must equal Form 990. Part X. col. (B) line 15.) | |

(b) Book value

Other Liabilities. Part X

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| (1) Federal income taxes | |
|---|------------|
| (2) PASS-THROUGH GRANTS | 1,483,463. |
| (3) DEFERRED RENT | 218,592. |
| (4) | |
| (5) | |
| (6) | |
| (7) | |
| (8) | |
| (9) | |
| Total, (Column (b) must equal Form 000 Part X col. (B) line 25) | 1,702,055 |

(B) line 2.

Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2018

832053 10-29-18

1

| Sche | dule D (Form 990) 2018 NURSE-FAMILY PARTNERSHIP | | | 20- | 0234163 | Page 4 |
|------|--|----------|----------------|-------|---------|---------------|
| Par | t XI Reconciliation of Revenue per Audited Financial Statemer | nts With | Revenue per Re | turn. | | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | | | | | |
| 1 | Total revenue, gains, and other support per audited financial statements | | | 1 | 25,522 | 808. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | | | | |
| а | Net unrealized gains (losses) on investments | 2a | 465,618. | | | |
| b | Donated services and use of facilities | 2b | 305,472. | | | |
| с | Recoveries of prior year grants | | | | | |
| d | Other (Describe in Part XIII.) | 2d | | | | |
| е | Add lines 2a through 2d | | | 2e | 771 | .090 |
| 3 | Subtract line 2e from line 1 | | | 3 | 24,751, | <u>,718.</u> |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | | | |
| b | Other (Describe in Part XIII.) | 4b | | | | |
| С | Add lines 4a and 4b | | | 4c | | 0. |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | | <u> </u> | 5 | 24,751 | ,718. |
| Pa | t XII Reconciliation of Expenses per Audited Financial Stateme | | Expenses per F | Retur | n. | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | | | | | |
| 1 | Total expenses and losses per audited financial statements | | | 1 | 31,606, | ,932. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | | | | |
| а | Donated services and use of facilities | 2a | 305,472. | | | |
| b | Prior year adjustments | 2b | | | | |
| С | Other losses | 2c | | | | |
| d | Other (Describe in Part XIII.) | 2d | | | | |
| е | Add lines 2a through 2d | | | 2e | 305, | 472. |
| 3 | Subtract line 2e from line 1 | | | 3 | 31,301 | 460. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | | | |
| b | Other (Describe in Part XIII.) | 4b | 1,000. | | | |
| С | Add lines 4a and 4b | | | 4c | | ,000. |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) | | | 5 | 31,302 | 460. |
| Pa | t XIII Supplemental Information. | | | | | |

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

| NURSE-FAMIL | Y PARTNERSHIP (1 | NFP) IS EXEME | T FROM FEDERA | L INCOME T | AXES UNDE | R |
|-----------------|------------------|---------------|----------------|-------------|------------------|-----------|
| SECTION 501 | (C)(3) OF THE II | NTERNAL REVEN | UE CODE (IRC) | ; ACCORDIN | GLY, NO | |
| PROVISION F | OR INCOME TAXES | IS INCLUDED | IN THE ACCOME | ANYING FIN | ANCIAL | |
| STATEMENTS. | NFP RECEIVED F | INAL DETERMIN | IATION AS A PU | JBLIC CHARI | TY UNDER | |
| SECTION 501 | (C)(3) OF THE II | RC IN DECEMBE | R 2007. NFP # | SSESSES TH | E LIKELIH | OOD |
| OF THE FINA | NCIAL STATEMENT | EFFECT OF A | TAX POSITION | THAT SHOUL | D BE | |
| RECOGNIZED | WHEN IT IS MORE | LIKELY THAN | NOT THAT THE | POSITION W | ILL BE | |
| SUSTAINED U | PON EXAMINATION | BY A TAXING | AUTHORITY BAS | SED ON THE | TECHNICAL | |
| MERITS OF T | HE TAX POSITION | , CIRCUMSTANC | ES, AND INFOR | MATION AVA | ILABLE AS | OF |
| THE REPORTI | NG DATE. MANAGEN | IENT DOES NOT | BELIEVE THAT | THERE ARE | ANY TAX | |
| | HAT WOULD RESULT | IN AN ASSET | OR LIABILITY | | | |
| 832054 10-29-18 | | 3 | 2 | S | Schedule D (Form | 990) 2018 |
| 030807 13183 | 9 011-13220200 | 2018 | .06010 NURSE- | FAMILY PART | INERSHIP | 011-132 |

| Schedule D (Form 990) 2018 NURSE-FAMILY PARTNERSHIP 20-0234163 Page 5 Part XIII Supplemental Information (continued) Continued) Continued |
|---|
| RECOGNIZED IN THE FINANCIAL STATEMENTS. |
| NFP'S POLICY IS TO RECOGNIZE INTEREST AND PENALTIES ACCRUED ON ANY |
| UNRECOGNIZED TAX POSITIONS AS A COMPONENT OF INCOME TAX EXPENSE. AS OF |
| SEPTEMBER 30, 2019 AND 2018, NFP DID NOT HAVE ANY ACCRUED INTEREST OR |
| PENALTIES ASSOCIATED WITH ANY UNRECOGNIZED TAX POSITIONS, NOR WAS ANY |
| INTEREST EXPENSE OR PENALTIES RECOGNIZED DURING THE YEARS ENDED SEPTEMBER |
| 30, 2019 AND 2018. |
| |
| PART XII, LINE 4B - OTHER ADJUSTMENTS: |
| ROUNDING DIFFERENCE TO TIE TO AUDITED FINANCIAL STATEMENTS 1,000. |
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Schedule D (Form 990) 2018

832055 10-29-18

| SCHEDULE I | G | arants and Oth | er Assistan | ce to Organ | izations, | | L | OMB No. 1 | 545-0047 |
|---|--------------------|---|-----------------------------|---|---|---------------------------------------|---------------------------------------|-----------------------------|-------------|
| (Form 990) | Go | vernments, an ete if the organizatio | nd Individual | s in the Ŭni | ted States | | | 20 | 18 |
| Department of the Treasury | eemp. | | Attach to For | | | | | Open to | Public |
| Internal Revenue Service | | Go to www.ir | s.gov/Form990 fo | r the latest inforn | nation. | | | Inspec | ction |
| Name of the organization NURSE-FAM | ILY PARTN | ERSHIP | | | | | Employer id | dentificatio 20-023 | |
| Part I General Information on Grants a | nd Assistance | | | | | | | | |
| 1 Does the organization maintain records t | o substantiate the | amount of the grants | or assistance, the | grantees' eligibility | for the grants or assis | stance, and the selecti | | | |
| criteria used to award the grants or assis | | | | | | | L | X Yes | No No |
| 2 Describe in Part IV the organization's pro | | | | | | | | | |
| Part II Grants and Other Assistance to I | - | | | | anization answered "Y | es" on Form 990, Parl | t IV, line 21, f | or any | |
| recipient that received more than | | | | | (f) Method of | | () - | | |
| 1 (a) Name and address of organization or government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of non-cash assistance | valuation (book, FMV, appraisal, other) | (g) Description of noncash assistance | | urpose of g r assistance | |
| COUNTY OF RIVERSIDE | | | | | | | | | |
| 4065 COUNTY CIRCLE DRIVE SUITE 210 | | COUNTY OF | | | | | | | |
| RIVERSIDE, CA 92503 | 95-6000930 | RIVERSIDE | 483,585. | Ο. | N/A | N/A | GROW THE | NFP PROGI | RAM |
| FLORIDA ASSOCIATION OF HEALTHY | | | | | | | | | |
| START COALITIONS, INC 1311 N. | | | | | | | | | |
| PAUL RUSSELL ROAD, SUITE A 204 - | | | | | | | | | |
| TALLAHASSEE, FL 32301 | 59-3306893 | 501(C)(3) | 440,325. | 0. | N/A | N/A | GROW THE | NFP PROG | RAM |
| CATHOLIC HEALTH SYSTEM, INC. 144 GENESSEE ST. | | | | | | | | | |
| BUFFALO, NY 14203 | 22-2565278 | 501(C)(3) | 430,906. | 0. | N/A | N/A | GROW THE | NFP PROGI | RAM |
| THURSTON COUNTY PUBLIC HEALTH AND SOCIAL SERVICES - 412 LILLY ROAD | | | | | | | | | |
| NE – OLYMPIA, WA 98506 | 91-6001375 | THURSTON COUNTY | 380,302. | 0. | N/A | N/A | GROW THE | NFP PROGI | RAM |
| HELP ME GROW BRIGHTER FUTURES 241 TAYLOR STREET SUITE 130 | | | | | | | | | |
| DAYTON, OH 45402 | 31-1221836 | 501(C)(3) | 353,292. | 0. | N/A | N/A | GROW THE | NFP PROG | RAM |
| ANY BABY CAN CHILD RESOURCE CENTER 6207 SHERIDAN DR | | | | | | | | | |
| AUSTIN, TX 78723 | 74-2684335 | 501(C)(3) | 272,707. | 0. | N/A | N/A | GROW THE | NFP PROGI | RAM |
| 2 Enter total number of section 501(c)(3) and | nd government or | ganizations listed in the | , | • | • | • | · · · · · · · · · · · · · · · · · · · | | 28. |
| 3 Enter total number of other organizations | | • | ······ | ····· | ····· | | | | |
| LHA For Paperwork Reduction Act Notice, | see the Instructi | ons for Form 990. | | | | | Schedu | le I (Form | 990) (2018) |

NURSE-FAMILY PARTNERSHIP

| Schedule I (Form 990) NURSE-FAM | ILY PARTN | ERSHIP | | | | 2 | 20-0234163 Pag |
|--|-------------------|----------------------------------|---------------------------------|--|---|---|--|
| Part II Continuation of Grants and Other | Assistance to Gov | vernments and Organ | izations in the Un | ited States (Sch | edule I (Form 990), Pa | art II.) | 1 |
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| THE METROHEALTH FOUNDATION, INC. | 24 6607605 | F01 (G) (2) | 260,412 | | | N () | |
| LEVELAND, OH 44109 | 34-6607695 | 501(C)(3) | 260,413. | 0. | N/A | N/A | GROW THE NFP PROGRAM |
| MAHONING COUNTY EDUCATIONAL SERVICE CENTER - 7320 N. PALMYRA - | | | | | | | |
| CANFIELD, OH 44406 | 34-1504730 | MAHONING COUNTY | 225,346. | 0. | N/A | N/A | GROW THE NFP PROGRAM |
| YAKIMA VALLEY MEMORIAL HOSPITAL ASSOCIATION - 2811 TIETON DRIVE - YAKIMA, WA 98902 | 91-0567263 | 501(C)(3) | 204,419. | 0. | N/A | N/A | GROW THE NFP PROGRAM |
| , | | | | | | | |
| ASA DE LOS NINOS 101 N 4TH AVENUE | | | | | | | |
| UCSON, AZ 85705 | 86-0314595 | 501(C)(3) | 200,000. | 0. | N/A | N/A | GROW THE NFP PROGRAM |
| HE RESEARCH INSTITUTE AT ATIONWIDE CHILDREN'S HOSPITAL - O BOX 78000 DEPARTMENT 781653 - | | | | | | | |
| ETROIT, MI 48278 | 02-0627166 | 501(C)(3) | 190,545. | 0. | N/A | N/A | GROW THE NFP PROGRAM |
| ICLEOD HEALTH FOUNDATION 555 EAST CHEVES ST. | | | | | | | |
| LORENCE, SC 29506 | 57-0818672 | 501(C)(3) | 173,042. | 0. | N/A | N/A | GROW THE NFP PROGRAM |
| HILDSTRIVE 4 E CASINO ROAD STE. A | | | | | | | |
| VERETT, WA 98208 | 91-6053563 | 501(C)(3) | 157,650. | 0. | N/A | N/A | GROW THE NFP PROGRAM |
| PUYALLUP TRIBAL HEALTH AUTHORITY 209 E 32ND ST | | | | | | | |
| PACOMA, WA 98404 | 91-1116355 | PUYALLUP TRIBE | 142,500. | 0. | N/A | N/A | GROW THE NFP PROGRAM |
| NONTEFIORE HOME CARE 11 EAST 210TH ST. | | | | | | | |
| BRONX, NY 10467 | 13-1740114 | 501(C)(3) | 130,092. | 0. | N/A | N/A | GROW THE NFP PROGRAM |

Schedule I (Form 990)

Schedule I (Form 990) NURSE-FAMILY PARTNERSHIP

| Part II Continuation of Grants and Other | Assistance to Gov | vernments and Organ | nizations in the Un | ited States (Sch | edule I (Form 990), Pa | rt II.) | 1 |
|--|-------------------|----------------------------------|--------------------------|---|---|--|---------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| OUTH DAKOTA DEPARTMENT OF HEALTH | | | | | | | |
| 500 EAST CAPITOL PIERRE | | | | | | | |
| PIERRE, SD 57501 | 46-6000364 | SOUTH DAKOTA | 124,131. | 0. | N/A | N/A | GROW THE NFP PROGRAM |
| BROWARD REGIONAL HEALTH PLANNING | | | | | | | |
| COUNCIL - 200 OAKWOOD LANE, SUITE | | | | | | | |
| 100 - HOLLYWOOD, FL 33020 | 59-2274772 | 501(C)(3) | 108,750. | Ο. | N/A | N/A | GROW THE NFP PROGRAM |
| EALTHY START COALITION OF | | | | | | | |
| NORTHEAST FLORIDA - 644 CESERY | | | | | | | |
| BLVD SUITE 210 - JACKSONVILLE, FL | | | | | | | |
| 32211 | 59-3139801 | 501(C)(3) | 101,000. | 0. | N/A | N/A | GROW THE NFP PROGRAM |
| | | | | | | | |
| ORK COUNTY FIRST STEPS | | | | | | | |
| PO BOX 969 | | | | | | | |
| ROCK HILL, SC 29731 | 57-1097951 | 501(C)(3) | 91,814. | 0. | N/A | N/A | GROW THE NFP PROGRAM |
| | | | | | | | |
| DHEC MIDLANDS | | | | | | | |
| 2000 HAMPTON ST, DHEC REGION 3 | 57 6000286 | | 95 000 | 0 | NT / 3 | NT / 3 | CDOM THE NED DROCDAN |
| COLUMBIA, SC 29204 | 57-6000286 | SOUTH CAROLINA | 85,023. | 0. | N/A | N/A | GROW THE NFP PROGRAM |
| PANHANDLE HEALTH DISTRICT | | | | | | | |
| 3500 N ATLAS RD. | | | | | | | |
| HAYDEN, ID 83835 | 82-6000952 | IDAHO | 66,105. | 0. | N/A | N/A | GROW THE NFP PROGRAM |
| | | | | | | | |
| SOUTHWEST HUMAN DEVELOPMENT | | | | | | | |
| 850 N. 24TH ST. | | | | | | | |
| PHOENIX, AZ 85008 | 86-0407179 | 501(C)(3) | 56,308. | 0. | N/A | N/A | GROW THE NFP PROGRAM |
| | | | | | | | |
| DHEC PEE DEE REGION | | | | | | | |
| 931 INDUSTRIAL PARK ROAD | | | | | | | |
| CONWAY, SC 29526 | 57-6000286 | SOUTH CAROLINA | 51,692. | 0. | N/A | N/A | GROW THE NFP PROGRAM |
| | | | | | | | |
| NITED WAY OF CENTRAL JERSEY, INC. | | | | | | | |
| 2 FORD AVENUE | | F01(0)(2) | F1 045 | 2 | | hT / D | DOW WHE NED DROCENY |
| IILLTOWN, NJ 08850 | 22-1520408 | DOT(C)(3) | 51,047. | 0. | N/A | N/A | GROW THE NFP PROGRAM |

Schedule I (Form 990)

Schedule I (Form 990) NURSE-FAMILY PARTNERSHIP

| Part II Continuation of Grants and Other A | Assistance to Gov | vernments and Organ | izations in the Un | ited States (Sch | edule I (Form 990), Pa | rt II.) | 10-0234103 Pa |
|--|-------------------|----------------------------------|---------------------------------|---|---|--|---------------------------------------|
| (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| OUNTY OF SACRAMENTO | | | | | | | |
| 239 E STOCKTON BLVD A | | | | | | | |
| ACRAMENTO, CA 95828 | 94-6000529 | COUNTY OF SACRAM | 50,000. | 0. | N/A | N/A | GROW THE NFP PROGRAM |
| ENTRAL SUSQUEHANNA COMMUNITY | | | | | | | |
| OUNDATION - 725 WEST FRONT STREET | | | | | | | |
| BERWICK, PA 18603 | 23-2982141 | 501(C)(3) | 18,646. | 0. | N/A | N/A | GROW THE NFP PROGRAM |
| OUTHERN NEVADA HEALTH DISTRICT | | | | | | | |
| PO BOX 3902 | | | | | | | |
| AS VEGAS, NV 89127 | 88-0151573 | NEVADA | 11,606. | 0. | N/A | N/A | GROW THE NFP PROGRAM |
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Schedule I (Form 990)

Schedule I (Form 990) (2018) NURSE-FAMILY PARTNERSHIP

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non- cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
|---------------------------------|--------------------------|---------------------------------|---------------------------------------|---|---------------------------------------|
| | | | | | |
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Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

GRANTS ARE ASSIGNED A PROJECT MANAGER WHO REVIEWS THE DETAILED EXPENSES FOR

COMPLIANCE WITH THE GRANT AGREEMENT. THE FINANCE DEPARTMENT REVIEWS ALL

GRANT EXPENDITURES FOR COMPLIANCE WITH ANY RESTRICTIONS.

20-0234163

Page 2

| sc | SCHEDULE J Compensation Information | | | | OMB No. 1545-0047 | | |
|------|---------------------------------------|--|-----------|---------------|-------------------|----------|--|
| (Fo | rm 990) | For certain Officers, Directors, Trustees, Key Employees, and Highest | | 20 | 10 |) | |
| | | Compensated Employees | | 20 | 10 |) | |
| Depa | tment of the Treasury | Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990. | | Open to | | ic | |
| | al Revenue Service | Go to www.irs.gov/Form990 for instructions and the latest information. | | Inspe | ction | | |
| Nam | e of the organizatio | | | identificatio | | mber | |
| _ | | NURSE-FAMILY PARTNERSHIP | 20- | 023416 | 3 | | |
| Pa | rt I Question | s Regarding Compensation | | | | | |
| | | | | | Yes | No | |
| 1a | Check the appropr | iate box(es) if the organization provided any of the following to or for a person listed on Form | 990, | | | | |
| | | line 1a. Complete Part III to provide any relevant information regarding these items. | | | | | |
| | First-class or | | | | | | |
| | Travel for con | | | | | | |
| | | cation and gross-up payments | | | | | |
| | Discretionary | spending account Personal services (such as maid, chauffer | ır, chef) | | | | |
| - | | | | | | | |
| b | • | on line 1a are checked, did the organization follow a written policy regarding payment or | | | | | |
| • | - | | | <u>1b</u> | | <u> </u> | |
| 2 | • | n require substantiation prior to reimbursing or allowing expenses incurred by all directors, | | | | | |
| | trustees, and office | rrs, including the CEO/Executive Director, regarding the items checked on line 1a? | | 2 | | <u> </u> | |
| 2 | Indianta which if a | any of the following the filing exception used to establish the companyation of the exception | tion's | | | | |
| 3 | | ny, of the following the filing organization used to establish the compensation of the organization of the | | | | | |
| | | ector. Check all that apply. Do not check any boxes for methods used by a related organizati ation of the CEO/Executive Director, but explain in Part III. | | | | | |
| | Compensatio | | | | | | |
| | | compensation consultant X Compensation survey or study | | | | | |
| | X Form 990 of c | | ommittee | | | | |
| | | | ommittee | | | | |
| 4 | During the year di | any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing | | | | | |
| • | organization or a re | | | | | | |
| а | - | e payment or change-of-control payment? | | 4a | Х | | |
| b | | ceive payment from, a supplemental nonqualified retirement plan? | | | | X | |
| с | | ceive payment from, an equity-based compensation arrangement? | | | | X | |
| | - | nes 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | | | |
| | , | | | | | | |
| | Only section 501(| c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | | | |
| 5 | | on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensatio | n | | | | |
| | contingent on the | | | | | | |
| а | The organization? | | | 5a | | X | |
| b | | ation? | | | | X | |
| | | or 5b, describe in Part III. | | | | | |
| 6 | For persons listed | on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensatio | n | | | | |
| | contingent on the | net earnings of: | | | | | |
| а | The organization? | | | <u>6a</u> | | X | |
| b | Any related organiz | ation? | | 6b | | X | |
| | | or 6b, describe in Part III. | | | | | |
| 7 | | on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments | | | | | |
| | | nes 5 and 6? If "Yes," describe in Part III | | 7 | | X | |
| 8 | | | | | | | |
| | | | | 8 | | X | |
| 9 | If "Yes" on line 8, o | lid the organization also follow the rebuttable presumption procedure described in | | | | | |
| | Regulations sectio | | | | | <u> </u> | |
| LHA | For Paperwork R | eduction Act Notice, see the Instructions for Form 990. | Sche | dule J (Forn | n 990) |) 2018 | |

832111 10-26-18

20-0234163

Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | | (B) Breakdown of | W-2 and/or 1099-MI | SC compensation | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns | (F) Compensation in column (B) |
|--------------------------|------|--------------------------|---|---|-----------------------------------|-------------------------|----------------------|---|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation | Denents | (B)(i)-(D) | reported as deferred on prior Form 990 |
| (1) FRANK DAIDONE | (i) | 252,674. | 12,500. | 0. | 24,554. | 28,158. | 317,886. | 0. |
| | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (2) ALISON KOLWAITE | (i) | 190,547. | 10,100. | 0. | 17,574. | 10,259. | 228,480. | 0. |
| | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (3) BENILDA SAMUELS | (i) | 165,126. | 9,000. | 0. | 15,718. | 20,070. | 209,914. | 0. |
| | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (4) KATE SIEGRIST | (i) | 142,119. | 7,755. | 0. | 13,977. | 31,100. | 194,951. | 0. |
| | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (5) TONY TROXELL | (i) | 144,611. | 7,950. | 0. | 13,886. | 23,340. | 189,787. | 0. |
| | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (6) ROBERT BELTON | (i) | 160,945. | 8,050. | 0. | 14,509. | 1,686. | 185,190. | 0. |
| | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (7) WILLIAM WILLIAMS III | (i) | 140,035. | 7,450. | 0. | 13,391. | 23,345. | 184,221. | 0. |
| | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (8) KIMBERLY FRIEDMAN | (i) | 75,606. | 0. | 60,461. | 9,555. | 16,179. | 161,801. | 0. |
| | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
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| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |

Schedule J (Form 990) 2018

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 4A:

KIMBERLY FREIDMAN RECEIVED COMPENSATION RELATED TO SEPARATION OF EMPLOYMENT

OF \$60,461.

Schedule J (Form 990) 2018

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

| Department of the Treasury | |
|----------------------------|--|
| Internal Revenue Service | |

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

2018 **Open to Public** Inspection

| Name of the organization | |
|--------------------------|--|
| | |

►

| Employer | identification number |
|----------|-----------------------|
| 2 | 0-0234163 |

| | NURSE-FAMILY | PARTN | ERSHIP | | | 20-0234 | 163 | |
|------|--|--------------------------------------|---|---|---------------|--|--------|------|
| Par | t I Types of Property | | | | | | | |
| | | (a) Check if applicable | (b) Number of contributions or items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g | | (d) hod of determin n contribution a | • | s |
| 1 | Art - Works of art | | | | | | | |
| 2 | Art - Historical treasures | | | | | | | |
| 3 | Art - Fractional interests | | | | | | | |
| 4 | Books and publications | X | | 1,650. | MARKET | PRICE | | |
| 5 | Clothing and household goods | | | | | | | |
| 6 | Cars and other vehicles | | | | | | | |
| 7 | Boats and planes | | | | | | | |
| 8 | Intellectual property | | | | | | | |
| 9 | Securities - Publicly traded | X | 9 | 63,692. | MARKET | PRICE | | |
| 10 | Securities - Closely held stock | | | | | | | |
| 11 | Securities - Partnership, LLC, or | | | | | | | |
| | trust interests | | | | | | | |
| 12 | Securities - Miscellaneous | | | | | | | |
| 13 | Qualified conservation contribution - | | | | | | | |
| | Historic structures | | | | | | | |
| 14 | Qualified conservation contribution - Other \ldots | | | | | | | |
| 15 | Real estate - Residential | | | | | | | |
| 16 | Real estate - Commercial | | | | | | | |
| 17 | Real estate - Other | | | | | | | |
| 18 | Collectibles | | | | | | | |
| 19 | Food inventory | | | | | | | |
| 20 | Drugs and medical supplies | | | | | | | |
| 21 | Taxidermy | | | | | | | |
| 22 | Historical artifacts | | | | | | | |
| 23 | Scientific specimens | | | | | | | |
| 24 | Archeological artifacts | | | | | | | |
| 25 | Other ► () | | | | | | | |
| 26 | Other ► () | | | | | | | |
| 27 | Other ► () | | | | | | | |
| 28 | Other ► () | | | | | | | |
| 29 | Number of Forms 8283 received by the organiz | | | | | | | |
| | for which the organization completed Form 828 | 83, Part IV, I | Donee Acknowledg | jement 29 | | | | |
| | | | | | | _ | Yes | No |
| 30a | During the year, did the organization receive by | y contributio | n any property rep | orted in Part I, lines 1 throug | h 28, that it | | | |
| | must hold for at least three years from the date | e of the initia | l contribution, and | which isn't required to be us | sed for | | | |
| | exempt purposes for the entire holding period? | ? | | | | <u>30a</u> | | X |
| b | If "Yes," describe the arrangement in Part II. | | | | | | | |
| 31 | Does the organization have a gift acceptance p | policy that re | equires the review of | of any nonstandard contribut | tions? | | | X |
| 32a | Does the organization hire or use third parties of | or related or | ganizations to solid | cit, process, or sell noncash | | | | |
| | contributions? | | | | | <u>32a</u> | | X |
| b | If "Yes," describe in Part II. | | | | | | | |
| 33 | If the organization didn't report an amount in c | olumn (c) fo | r a type of property | r for which column (a) is cheo | cked, | | | |
| | describe in Part II. | | | | | | | |
| I HA | For Paperwork Reduction Act Notice, see | the Instruct | tions for Form 990 |). | Sc | hedule M (For | m 990) | 2018 |

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Schedule M (Form 990) 2018 832142 10-18-18 43

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Name of the organization Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ. ► Go to www.irs.gov/Form990 for the latest information.



20-0234163

NURSE-FAMILY PARTNERSHIP

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: IMPROVE PREGNANCY OUTCOMES, 2) IMPROVE CHILD HEALTH AND GOALS ARE TO 1) DEVELOPMENT, AND 3) IMPROVE THE ECONOMIC SELF-SUFFICIENCY OF THE THREE RANDOMIZED CONTROLLED TRIALS OVER THIRTY FIVE YEARS, AND FAMILY. CONTINUING LONGITUDINAL FOLLOW-UP STUDIES HAVE CONFIRMED THE PROGRAM'S THESE TRIAL OUTCOMES DEMONSTRATE THAT NURSE-FAMILY EFFECTIVENESS. PARTNERSHIP DELIVERS AGAINST ITS THREE PRIMARY GOALS - MAKING MEASURABLE IMPACT ON THE LIVES OF CHILDREN, FAMILIES AND THE COMMUNITIES IN WHICH THEY LIVE. FOR EXAMPLE, THE FOLLOWING OUTCOMES HAVE BEEN OBSERVED AMONG PARTICIPANTS IN AT LEAST ONE OF THE TRIALS OF THE PROGRAM: 48% REDUCTION IN CHILD ABUSE AND NEGLECT; 56% REDUCTION IN EMERGENCY ROOM VISITS FOR ACCIDENTS AND POISONINGS; 59% REDUCTION IN ARREST AT CHILD AGE 15; 67% REDUCTION IN BEHAVIORAL AND INTELLECTUAL PROBLEMS AT CHILD AGE 6; AND 72% FEWER CONVICTIONS OF MOTHERS AT CHILD AGE 15. THE NURSE-FAMILY PARTNERSHIP NATIONAL SERVICE OFFICE (NSO) IS A 501(C)(3) ORGANIZATION THAT PROVIDES LEADERSHIP EDUCATION AND EXPERTISE TO IMPLEMENT AND SUSTAIN THE NURSE-FAMILY PARTNERSHIP PROGRAM NATIONWIDE. AS OF SEPTEMBER 30, 2019, THE NSO WAS SUPPORTING PROGRAM IMPLEMENTATION IN 42 STATES, TRIBAL ENTITIES, AND THE U.S. VIRGIN ISLANDS, SERVING 33,467 FAMILIES. SINCE REPLICATION OF THE PROGRAM BEGAN IN 1996, NURSE-FAMILY PARTNERSHIP HAS SERVED MORE THAN 269,000 VULNERABLE FAMILIES. THE NSO IS SUPPORTED THROUGH EARNED REVENUE FOR ITS SERVICES TO IMPLEMENTING AGENCIES AND DONATIONS FROM INDIVIDUALS, CORPORATIONS AND PHILANTHROPIC FOUNDATIONS. AGENCIES IMPLEMENTING THE NURSE-FAMILY PARTNERSHIP PROGRAM AND SERVED BY NSO TYPICALLY INCLUDE COUNTY HEALTH DEPARTMENTS, HOSPITALS AND NONPROFIT Schedule O (Form 990 or 990-EZ) (2018) LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 832211 10-10-18

10030807 131839 011-13220200

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2018.06010 NURSE-FAMILY PARTNERSHIP 011-1321

Schedule O (Form 990 or 990-EZ) (2018)

NURSE-FAMILY PARTNERSHIP

ORGANIZATIONS.

FORM 990, PART VI, SECTION A, LINE 1:

THE FINANCE COMMITTEE HAS AUTHORITY TO ACT BETWEEN MEETINGS WHEN THE ENTIRE

BOARD IS NOT AVAILABLE TO MAKE ANY GENERAL FINANCIAL DECISIONS.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 IS PREPARED BY THE ORGANIZATION'S PUBLIC ACCOUNTING FIRM BASED ON INFORMATION PROVIDED BY MANAGEMENT. ONCE THE RETURN IS AVAILABILE, IT IS REVIEWED BY MANAGEMENT AND ANY CHANGES ARE INCORPORATED INTO THE DOCUMENT. A COPY OF FORM 990 IS PROVIDED TO THE ORGANIZATION'S FINANCE & AUDIT COMMITTEE FOR REVIEW, AND THEN A COPY IS DISTRIBUTED TO EACH BOARD MEMBER PRIOR TO FILING.

FORM 990, PART V, LINE 2A

THE ORGANIZATION HAS AN AGREEMENT WITH A PROFESSIONAL EMPLOYMENT

ORGANIZATION (PEO) AND LEASES EMPLOYEES FROM THE PEO, THEREFORE NO W-3

WAS ISSUED BY THE ORGANIZATION.

FORM 990, PART VI, SECTION B, LINE 12C:

THE ORGANIZATION REGULARLY AND CONSISTENTLY MONITORS AND ENFORCES

COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY BY REQUIRING ANNUAL

DISCLOSURE OF ANY CONFLICTS BY DIRECTORS, OFFICERS AND KEY EMPLOYEES IN A

SIGNED STATEMENT. ANY POTENTIAL CONFLICTS ARE DISCUSSED AT BOARD MEETINGS

AND DOCUMENTED IN BOARD MINUTES.

FORM 990, PART VI, SECTION B, LINE 15A:

Schedule O (Form 990 or 990-EZ) (2018)

832212 10-10-18

| Schedule O (Form 990 or 990-EZ) (2018) | Page 2 | | | | |
|---|--|--|--|--|--|
| Name of the organization NURSE-FAMILY PARTNERSHIP | Employer identification number 20-0234163 | | | | |
| THE COMPENSATION OF THE PRESIDENT AND CEO IS DETERMINED BY | THE GOVERNANCE | | | | |
| COMMITTEE OF THE BOARD OF DIRECTORS USING MARKET BASED COM | PARABLE DATA AND | | | | |
| OTHER RELEVANT INFORMATION. COMPENSATION OF OTHER OFFICERS | AND KEY | | | | |
| EMPLOYEES ARE DETERMINED BY SENIOR MANAGEMENT USING THE SAM | EMPLOYEES ARE DETERMINED BY SENIOR MANAGEMENT USING THE SAME TYPE OF | | | | |
| INFORMATION. THE MOST RECENT YEAR IN WHICH THE PROCESS DES | CRIBED IS | | | | |
| REVIEWED AND APPROVED BY INDEPENDENT PERSONS, COMPARABILIT | Y DATA, AND | | | | |
| CONTEMPORANEOUS SUBSTANTIATION OF THE DELIBERATION AND DECISION IS 2017. | | | | | |
| | | | | | |
| FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY | OF FORM 990: | | | | |
| AL, AK, AR, CA, CT, FL, GA, IL, KS, KY, MD, MA, MI, MN, MS, NH, NJ, NM, NY, N | C,OH,OK,OR,PA,RI | | | | |
| SC, TN, UT, WI, WV, CO, LA, MO, ND, NV, VA, WA, DC, HI, ND, UT, WV, WI, CO | | | | | |

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY AVAILABLE TO THE PUBLIC UPON REQUEST. THE ORGANIZATION MAKES ITS FINANCIAL STATEMENTS AND FORM 990 AVAILABLE TO THE PUBLIC ON ITS WEBSITE, OTHER CHARITABLE ORGANIZATION WEBSITES, AND UPON REQUEST. THE ORGANIZATION'S FORM 1023 IS AVAILABLE UPON REQUEST.

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FORM 990, PART XII, LINE 2C:

THE PROCESS FOR THE OVERSIGHT OF THE AUDIT AND SELECTION OF AN

ACCOUNTANT HAS NOT CHANGED FROM THE PRIOR YEAR.

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2018.06010 NURSE-FAMILY PARTNERSHIP 011-1321

(Rev. January 2019)

Application for Automatic Extension of Time To File an Exempt Organization Return

Department of the Treasury Internal Revenue Service

| ► | File a | separate | application | for each | return. |
|---|--------|----------|-------------|----------|---------|

► Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits*.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

| | | | | Enter filer's identifying number | | |
|---|--|--------------|-----------------------------------|----------------------------------|---|-------------------|
| Type or | e or Name of exempt organization or other filer, see instructions. | | | | Employer identification number (EIN) or | |
| print | | | | | | |
| File by the | he NURSE-FAMILY PARTNERSHIP | | | 20-0234163 | | |
| due date for filing your return. See | for Number, street, and room or suite no. If a P.O. box, see instructions. | | | Social se | curity numbe | er (SSN) |
| instructions | City, town or post office, state, and ZIP code. For a for DENVER, CO 80203 | oreign addı | ress, see instructions. | | | |
| Enter the Return Code for the return that this application is for (file a separate application for each return) | | | | | | |
| Application | | Return | Application | | | Return |
| Is For | | Code | Is For | | | Code |
| Form 990 or Form 990-EZ | | 01 | Form 990-T (corporation) | | | 07 |
| Form 990-BL | | 02 | Form 1041-A | | | 08 |
| Form 4720 (individual) | | 03 | Form 4720 (other than individual) | | | 09 |
| Form 990-PF | | 04 | Form 5227 | | | 10 |
| Form 990-T (sec. 401(a) or 408(a) trust) | | 05 | Form 6069 | | | 11 |
| Form 990-T (trust other than above) | | 06 | Form 8870 | | | 12 |
| If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If this is for the whole group, check this box > and attach a list with the names and EINs of all members the extension is for. I request an automatic 6-month extension of time until <u>AUGUST 15, 2020</u>, to file the exempt organization return for the organization named above. The extension is for the organization's return for: or or CCT 1, 2018, and ending <u>SEP 30, 2019</u>. If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return | | | | | | |
| | nis application is for Forms 990-BL, 990-PF, 990-T, 4720 | , or 6069, e | enter the tentative tax, less | 20 | ¢ | 0. |
| | y nonrefundable credits. See instructions. | enter an | refundable credits and | <u>3a</u> | \$ | 0. |
| | If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. | | | 3b | \$ | 0. |
| Balance due. Subtract line 3b from line 3a. Include your payment with th | | | - 30 | φ | | |
| using EFTPS (Electronic Federal Tax Payment System). See instructions. | | 3c | ¢ | 0. | | |
| | If you are going to make an electronic funds withdrawal | | | | d Form 8879 | |
| LHA F | or Privacy Act and Paperwork Reduction Act Notice, | see instru | ctions. | | Form 8 | 868 (Rev. 1-2019) |

823841 12-19-18